



ANNUAL REPORT 2023

FOR THE YEAR OF 2022



MULTIFAITH HOUSING INITIATIVE



CELEBRATING 20 YEARS OF LEADING BY DOING

To celebrate National Housing Day & MHI's 20th anniversary, MHI unveiled the **Dream Lebreton Capital Campaign** with a kick off goal of raising \$1.5M to reduce the cost of building 30 Indigenous household. MHI will own and operate 130 affordable one-to-three-bedroom units within Dream Lebreton's 600-unit development. These affordable units will serve the priority populations identified in Canada's National Housing Strategy: Algonquin and other Indigenous peoples, veterans, recent immigrants, women and children, and adults with cognitive disabilities.



@MHIOttawa



@MHIOttawa



@MHIOttawa



@MHIOttawa



Multifaith Housing Initiative

Connect
with
us



office.admin@multifaithhousing.ca



(613) 686-1825



404 McArthur Ave., Suite 206
Ottawa ON, K1K 1G8, Canada



www.multifaithhousing.ca

WWW.MULTIFAITHHOUSING.CA

MULTFAITH HOUSING INITIATIVE
21st ANNUAL REPORT
PUBLISHED APRIL 2023 FOR THE YEAR OF 2022

TABLE OF CONTENTS	
Land Acknowledgement	2
MHI Mission Statement	2
MHI Vision Statement	2
MHI Strategic Plan	3
Patrons 2022	4
President's Report	6
Executive Director's Report	9
Board of Directors 2022	10
Executive Committee	10
Finance Committee	11
Governance Committee	13
Membership & Outreach Committee	15
Properties Committee & Property Maintenance Team	17
Development Committee	19
Fundraising Committee	21
Communications & Marketing Committee	23
Community Engagement Highlights	25
Veterans' House Canada Achieves Charitable Status	26
<i>Appendix A: MHI History</i>	<i>27</i>
<i>Appendix B: Minutes of the 20th Annual AGM (2022)</i>	<i>28</i>
<i>Appendix C: AGM List of Attendees of the 20th Annual AGM (2022)</i>	<i>35</i>
<i>Appendix D: 2022 Members</i>	<i>37</i>
<i>Appendix E: Board of Directors for 2023 – Returning & Nominated</i>	<i>39</i>
<i>Appendix F: Audit Summary</i>	<i>43</i>

LAND ACKNOWLEDGEMENT

We acknowledge that the work which Multifaith Housing Initiative is called upon to do occurs on the unceded, never-surrendered lands of the Algonquin Anishinaabe Nation. We also recognize that the spirit of this beautiful and bountiful territory stands with us in our wish to provide security through providing affordable housing.

MHI MISSION STATEMENT

The mission of Multifaith Housing Initiative (MHI) is to provide and promote safe, affordable, and well-maintained housing in inclusive communities, and to mobilize resources for these purposes.

MHI VISION STATEMENT

The vision of MHI is to lead in developing greater understanding of, and commitment to, the expansion of innovative housing-related solutions within inclusive communities.





STRATEGIC PLAN

Mission Statement:

To provide and promote safe, affordable, and well-maintained housing in inclusive communities, and to mobilize resources for these purposes.

Vision Statement:

To lead in developing a greater understanding of, and commitment to, the expansion of innovative housing-related solutions within inclusive communities.

In support of this mission and vision, we are pursuing the following strategic objectives and initiatives:

Strategic Objective A:

Mobilize and expand our community reach through a multifaith & inclusive civic community lens

Initiatives:

1. Engage faith groups and other communities in programming that captures the imagination and passion of its members.
2. Increase the interactions between and among different faith groups and other communities.
3. Identify, share, and promote best practices within faith groups and other communities.
4. Identify and engage champions in faith groups and other communities.
5. Research and leverage existing structures in faith groups and other communities.

Strategic Objective B:

Ensure our long-term sustainability

Initiatives:

1. Manage the funding, construction, and operationalization of new projects in order to meet the growing needs to adequately house the homeless & the precariously housed in our community.
2. Research and develop competitive staff salaries and benefits packages.
3. Develop and implement a long-range funding plan to support subsidies that MHI extends to its existing tenants.
4. Investigate and implement approaches to the recruitment of, and support to, volunteers and acknowledgement of their contributions.
5. Ensure that the capital expenditure revenue account is adequately funded to meet building maintenance and improvement needs.
6. Strengthen and equip MHI leadership.
7. Enhance our fundraising model, processes, and successes.
8. Promote practices that enhance the engagement of tenants and support their residency.

PATRONS 2022

MHI is privileged to have the support of Religious Patrons (who are formal faith community leaders) and Civic Patrons (who are recognized leaders within the community and/or field of endeavour). Our Patrons support the mission and goals of MHI; promote MHI within their constituency; network and provide advice to MHI's staff and directors concerning their constituency; and represent MHI at public speaking events and engagements to promote the organization.

MHI RELIGIOUS PATRONS (AS OF DECEMBER 31, 2022)	
NAME	REPRESENTING
Rev. Dr. Anthony Bailey	Christian (United) – Parkdale United Church
Rabbi Menachem Mendel Blum	Jewish – Ottawa Torah Centre
Donna Boisvert	Christian (Baptist) – Sequoia Community Church
Rev. Dianne Cardin	Christian (United) – Eastern Ontario Outaouais Regional Council
The Most Reverend Marcel Damphousse	Christian (Roman Catholic) – Roman Catholic Archdiocese of Ottawa-Cornwall
Imam Ziad Delić	Muslim – South Nepean Muslim Community
Rev. Fred Demaray	Christian (Baptist) – First Baptist Church
Rev. Dr. Karen Dimock	Christian (Presbyterian) – St. Andrew's Presbyterian Church
Elder Albert Dumont	Algonquin Nation – Christ Church Cathedral, Ottawa
Rabbi Steven Garten	Jewish, Emeritus – Temple Israel
Sister Jean Goulet	Christian (Roman Catholic) – Sisters of Holy Cross
Imam Sikander Hashmi	Muslim – Kanata Muslim Association
Sister Barbara Helms	Muslim – Cordova Spiritual Education Center
Imam Sheikh Haitham Hujaij	Muslim – Ahlul Bayt Center
Wendy James	Baha'i – Baha'i Community of Ottawa
Senior Rabbi Eytan Kenter	Jewish – Kehillat Beth Israel
Rev. Andrew Love	Christian (United) – Dominion-Chalmers United Church
Rev. Eric Meter	Christian (United) – First United Congregation of Ottawa
Rev. Martin Malina	Christian (Lutheran) – Faith Evangelical Lutheran Church
Imam Sammy Metwally	Muslim – Islamic Society of Gloucester
Rabbi Daniel Mikelberg	Jewish – Temple Israel Ottawa
Rev. Fr. Emeka Onyengubalu	Christian (Roman Catholic) – Roman Catholic Archdiocese of Ottawa-Cornwall
The Rt. Rev. Shane Parker	Christian (Anglican) – Anglican Diocese of Ottawa
The Most Reverend Terrence Prendergast	Christian (Roman Catholic) – Roman Catholic Archdiocese of Ottawa
Senior Rabbi Idan Scher	Jewish – Machzikei Hadas
Rev. David Sherwin	Christian (United) – Christian Council of the Capital Area
Dr. Imam Muhammad Suliman	Muslim – Ottawa Mosque
Nityanand Varma	Hindu

MHI CIVIC PATRONS (AS OF DECEMBER 31, 2022)	
NAME	REPRESENTING
Sarah Caspi	Jewish Family Services
Dr. Monia Mazigh	English and Literature, Carleton University, Ottawa
Prof. Rao Nanduri	Indian Fine Arts Society & Great India Festival, Ottawa
Carl Nicholson	Catholic Centre for Immigrants
Dr. Aisha Sherazi	Al-Furqan School, Ottawa
Nazira Tareen	Ottawa Muslim Women's Organization
Insp. David Zackrias	Ottawa Police Service



MHI Patron Sister Jean Goulet speaking at MHI's 20th anniversary gala, November 2022

PRESIDENT'S REPORT

"My people will live in peaceful dwelling places; in secure homes, in undisturbed places of rest." – Isaiah 32:18

A message from Sue Smarkala MHI President

Multifaith Housing Initiative is a unique experiment in the affordable housing world. It is a charitable organization with a membership representing many diverse faiths. Members and friends of members provide extensive volunteer hours to ensure the initiative continues to work. MHI provides exceptional hospitality to all our tenants – building and maintaining space to live, as the Hebrew prophet described several thousands of years ago. The spirit that imagines such a world, creates such a world.



This year we focused on the complexities within MHI:

- We provide affordable housing to around 400 people in our five communities, for which we manage and maintain strong community engagement opportunities.
- We finalized our journey from being operational Board to being a strategic one
- We are working through the issues that are arising as we try to double our number of units
- We are focused on deepening our developing relationship with Dream Unlimited – the developer for the Dream LeBreton Flats project.
- We are creative in working within the financial realities of the City to move The Anchor project forward.
- We are ensuring the transfer of Veterans' House: the Andy Carswell Building to Veterans' House Canada, MHI's sister charity, and doing all we can to support that charity as it prepares to launch this innovative model across the country

MHI's largest project to date, Dream LeBreton Flats is certainly complex. While it is very exciting, it is an example of the Chinese adage: "May you live in interesting times." With its completion, MHI will double its ability to house folks by doubling our number of available, affordable units! We are very focused on building financially viable funding relationships that will support this project. It is big, with a \$70.3M price tag. It represents a new style of ownership; MHI will own 133 units within the two-tower design of 603 units. MHI is seeking funding from various government departments, both grants and loans. Progress is slow and MHI's Executive Director is relentless. MHI has committed to raising \$1.5M, also known as the *Dream LeBreton Capital Fund Campaign*, through MHI faith members and other benefactors who support affordable housing. This funding will support the 30 units that are being specially designated for Indigenous households.

Affordable housing has been covered in the news across Canada this past year. There is strong agreement about the need. MHI, along with the congregation of Julian of Norwich and the Anglican Diocese, continue to work with the city to develop new and creative strategies for The Anchor (the project being planned in partnership with the Julian of Norwich Parish and the Anglican Diocese) on Merivale Road. A phased approach is planned so that we may take advantage of City funding as it becomes available.

MHI's 'sister' organization, Veterans' House Canada (VHC), received its charitable status accreditation early in 2022. MHI is working to transfer Veterans' House: the Andy Carswell Building to VHC's ownership. MHI's Executive Director Suzanne Le and other MHI staff are supporting VHC as they begin 'sprinkling' new veterans' houses across Canada.

The Board Retreat held in October was titled "Sustainability During Significant Growth". It was designed to prepare for the anticipated increase in MHI's number of units, in part represented by the Dream LeBreton Flats build. It was also the launch of plans to become a more strategically focused board. Each committee chair and staff member were asked to provide and present a workplan of their committee or department priorities. These were individually reviewed at the retreat, collated into a 2022-23 Corporate Workplan. This Corporate Workplan was reviewed and approved at the retreat. It was agreed that each committee would report on their progress monthly via a brief summary report and that our progress against the Corporate Workplan would be reported on a quarterly basis. The work we did at the retreat set the stage for data to be available for strategic discussions, reducing the volume of reading for the board, and, for the first time, provided visibility for support across committees and staff. The first quarterly review was very useful.

MHI celebrated its 20th anniversary 2022 with a very classy party. To mark the occasion, a gala was held on November 17th in recognition of the anniversary and of National Housing Day. Sheldon Leong, Manager of Fund Development, created a stellar evening that raised over \$10,000 (including donations received that evening) towards the newly launched *Dream LeBreton Capital Fund Campaign*. Over 260 MHI members, friends, Patrons, colleagues, partners, tenants, and donors gathered to celebrate MHI and its 20 years of accomplishments. Special recognition was given to Executive Director Suzanne Le for her 10 years of leadership. A St. Paul University bursary in Conflict Studies (Suzanne's alma mater) was announced to mark the occasion.

One of the many special aspects of MHI is its committed volunteer coalition. Our board and committee structure are entirely made up of volunteers, enhancing the employee efforts. Volunteers help maintain the buildings and tenant relations which allows us to subsidize our tenants to a greater extent. MHI recognizes volunteer efforts with the Gay Richardson Volunteer Award. This award was presented to two recipients in 2021: Bill Austin, and to a group of special tenants of MHI: specifically, Bill Beaton, Connie Gervais, Ndusha Ruhune, Leila Sieg and Mara Watson. The Tulipathon Banner contest winner this year was St. Mark the Evangelist Anglican Church and Emmanuel United Church; the Farook Tareen Award winner, for excellence in raising Tulipathon monies, was Temple Israel (\$4,020).

That volunteer work also allows us to provide community engagement programs within MHI buildings. It is MHI's signature housing model that garners attention of builders such as Dream Unlimited, and other housing providers. MHI's commitment to social, educational, and wellness programming for all ages sets us apart. No other housing provider has such a deliberate ethos.

On a sad note, one of our long-time, super volunteers – Bruce Marshall – passed away. He is sorely missed both for his volunteer work and for his “damn the torpedoes” stance toward MHI opportunities. We are planning a special memorial at the Haven to commemorate his indomitable spirit among us.

MHI's Board of Directors is a committed group of people. Most of these folks chair a committee plus regularly volunteer for tasks to move their committee work forward. As time moves on, there are several board members leaving us today: Fran Klodawsky, Chair, Membership and Outreach Committee and Standing Member of the Executive Committee; Christian Kratchanov, Chair, Finance Committee, and Janice Summerby, Chair, Communications and Marketing Committee. Both Fran and Christian are each completing 3 terms of two years each. Janice completes a 2-year term; she has worked tirelessly as Chair of the Communications and Marketing Committee, a key role within MHI. Many thanks to each of you for your strong commitment to MHI; you will be missed.

For 2023 and beyond, we have four new excellent candidates for the board: Fred Gloade, Kami Ramacharan, Jim Stanish, incoming Treasurer, and Gary Stein. Fred, Kami and Gary are very knowledgeable about MHI; Jim is fast-learning. We welcome them and look forward to their contributions to the board.

The year 2022 saw us responding to the challenges of building and maintaining affordable housing. The strong support from our members through Tulipathon, the 20th Anniversary Gala, and ongoing volunteerism keeps us vibrant and financially viable. Thank you for your continued commitment to our mission – let us celebrate our achievements in providing peaceful dwelling places, in secure homes, in undisturbed places of rest.

EXECUTIVE DIRECTOR'S REPORT

"Home is where our story begins." – Friedrich Nietzsche

A message from Suzanne Le MHI Executive Director

Everyone deserves a home. A place to lock the door, feel safe, and anchor oneself. This is a basic tenet of what we believe at MHI. And it is a universal truth no matter where you come from. Whether you are Canadian, or a newcomer. Whether you grew up in a comfortable middle-class family, or are a graduate of the school of hard knocks. And no matter what your income level is, everyone needs a home.



The Oxford dictionary defines “home” as the place where one lives permanently, especially as a member of a family or household. When reading this simple description, it sounds so basic. But “home” means so much more. Certainly, anyone who has had their home threatened, or had to leave home, or been without a home, would attest to how much more a home means than simply “a place where one lives permanently.”

And yet, home by itself is one of the most basic needs of all. Maslow’s Hierarchy of Needs places the physiological needs of food, clothing and shelter as the bottom, most foundational tier in his 5-tiered pyramid structure. The second tier is safety; love and a sense of belonging make up the third tier. And after those needs are met, only then can we start to talk about quality-of-life matters like self-esteem (tier 4), and self-actualization (top tier). Thus, home is not just a place to live – it is the foundation upon which a life is built.

On the morning of writing this report the news of the day was the story of a boat that capsized off the coast of Italy. More than 100 people are feared dead – with at least 12 children and a baby counted among the deceased. Now what would possess someone to take their children by the hand, give over all their worldly possessions, walk away from their home, and climb on a wooden boat headed for a treacherous sea crossing? The boat was filled with people from war-torn, and underdeveloped areas of our globe – Afghanistan, Somalia, Syria, Pakistan, and Iraq. The sense of desperation, lack of safety, and loss must have been acutely felt for these families to be driven to such drastic measures. They desperately sought a new home. A home where they could lock the door, feel safe, and anchor themselves.

MHI’s purpose is to build and provide homes. In as many places in this city as we can, for as many people as we can. But one of the features that makes us special as a housing organization is that we do more than just build homes. We refuse to stop at that bottom tier of Maslow’s pyramid of needs. We want to build a place where our tenants feel safe. A place where they can

feel a sense of love, value, and belonging. We came into existence to do this job. To create these places. And, as you read through this report, filled with all the great work the committees, board, staff, volunteers, and member communities are doing, you will see that together we are doing exactly what we have committed ourselves to do – build homes and create communities. We provide homes to those who need it the most, a place to anchor themselves, and build a life.

BOARD OF DIRECTORS 2022

Sue Smarkala – President
Christian Kratchanov – Treasurer
Kathy Bergquist – Secretary
Bill Austin – Past President
Other Board Members: Darlene Boileau, Fran Klodawsky, Suzanne Le – Executive Director*, Arthur Loeb, Neil Raynor, Bijan Safi, Janice Summerby, Nadine El-Hawary, Christine Kwasse (departed in fall 2022)

**= ex officio*

EXECUTIVE COMMITTEE

Sue Smarkala – Chair & President
Bill Austin – Past President, Christian Kratchanov – Treasurer, Suzanne Le – Executive Director*, Kathy Berquist, Fran Klodawsky – member at large.

**= ex officio*



Artist rendering of the two towers to be constructed at LeBreton Flats, Ottawa

FINANCE COMMITTEE

Christian Kratchanov – Chair & Board Treasurer
Gary Stein (new member), Frederick Pratt, Nicole Thomas (new member), Gabe Spector (departed in the Fall), Suzanne Le – Executive Director*, Christine Kwasse (departed in the Fall)

*= *ex officio*

“If I have the belief that I can do it, I shall surely acquire the capacity to do it even if I may not have it all at the beginning” – Mahatma Gandhi

As active contributors to MHI’s housing mandate, it is worth reflecting on the above quotation from Mahatma Gandhi. This is a source of inspiration for MHI board members, employees and committee volunteers. Acquiring financial capacity is certainly relevant to handle the following two exciting MHI projects: Dream LeBreton Flats, and The Anchor (Julian of Norwich project). Focusing on MHI goals, the members of the Finance Committee have stood by this quotation to advance MHI’s key milestones.

In 2022, the Finance Committee continued to review financial records and related materials to provide financial oversight to the Board of Directors to assist them in making informed decisions on the organization’s annual budget and spending plan and to ensure MHI continues to achieve its affordable housing goals. MHI’s Finance Committee provided independent assurance that the organization is operating on solid financial ground, and is well prepared to take on more.

More specially, MHI’s Finance Committee met regularly to carry out the following key activities:

- Review the monthly financial statements, which include all MHI properties.
- Provide a critical review of the annual audit.
- Review the Terms of Reference of the Finance Committee.
- Monitor the new Veterans’ House: the Andy Carswell Building financial information.
- Develop regular financial summaries including key highlights for the Board of Directors.

The membership of the committee changed in 2022. Two new well-qualified professionals joined: Gary Stein and Nicole Thomas, while two other members, Gabe Spector and Christine Kwasse, moved on to other ventures. While some of the members of the Finance Committee departed in 2022, the Finance Committee successfully achieved its mandate and members are to be commended for their time and efforts!

Overall, MHI’s financial performance in 2022 continued to be better than expected. Based on the draft financial statement for the 12 months ending October 31, 2022, the end-of-year surplus exceeded by about \$60,000 what was budgeted. MHI’s financial health is critical to ensure the long-term housing of tenants and to seriously explore new opportunities for MHI to take on more tenants.

Going forward, MHI will have a new treasurer as the current treasurer will reach the maximum of six years in April 2023 (i.e., three terms of two years each). It is suggested that MHI bring on

board a new treasurer who is preferably a fully retired, seasoned financial professional who will be eager to allot time, energy, and financial guidance.

“As the chair and departing treasurer, I will remain involved to support the incoming treasurer ensuring a smooth transition. It was a privilege to have been able to contribute to MHI’s significant growth during the last six years in its distinctive and rich multifaith environment.”

Thank you for your time as treasurer, Christian! Are you a retired financial professional looking for a new opportunity to get social, make new friends, and help your community? Submit your volunteer application and indicate your interest in the Finance Committee at www.multifaithhousing.ca/volunteering.



A group of MHI volunteers at Tulipathon 2022

GOVERNANCE COMMITTEE

Bill Austin – Chair & Past President
Lew Auerbach, Karen Ginsberg, Fran Klodawsky, Suzanne Le – Executive Director*, Christian Kratchanov, Phyllis MacRae, Mike Ward

*= *ex officio*

Consistent with MHI’s Strategic Plan and particularly Objective B, “Ensuring our long-term sustainability,” the mandate of the Governance Committee is to assist the board to create and maintain healthy governance. Healthy governance is indicated by MHI’s ability to achieve its objectives effectively and efficiently in a manner characterized by leading-edge governance standards, good business practices, and a multifaith collaborative culture.

The Governance Committee, as approved by the board, has *inter alia* the following responsibilities:

- Regularly review the governance framework to ensure it is operating as intended.
- Review bylaws and board policies on a rotating basis.
- Oversee Human Resource management on behalf of the board.
- At least annually, recommend to the board succession plans and processes to recruit and nurture candidates for the board.
- Provide to the board for its approval and use, an evaluation process to assess the effectiveness and efficiency of the board and the health of relationships between the board, committees, the Executive Director and staff.
- In conjunction with the board and the Executive Director, support the development of topics, agenda and materials for board retreats.

As we did in 2019/20, a Board Self-Assessment was conducted, and a report presented to the board early in 2022. Findings highlight that the board has confidence in the management of MHI with very similar results as the review conducted in 2019/20. The board agreed that planning and reporting needed tweaking and a greater understanding was needed of how the board established the Executive Director’s annual goals and objectives and how these are used in conjunction with the Executive Director’s annual appraisal.

The Board Annual Retreat highlighted the possibility of significant growth with projects in various stages of development. These included the Dream LeBreton Flats project, The Anchor (Julian of Norwich project), and potential opportunities with other affordable housing organizations. It was determined that the board had to improve its strategic focus and reduce its involvement in operations. This led to increased emphasis on tracking priorities from committee workplans and streamlining reporting on these deliverables. The board recommended the development of a MHI Corporate Plan which includes a list of deliverables based on each committee’s workplan. The Corporate Plan will be reviewed quarterly by the board to ensure progress is being made, identified risks are actively mitigated and integration between committees is strengthened. It

was also agreed that committee minutes would focus more on deliverables and shorten the length of the documents.

The Committee worked diligently on succession planning and has created a slate for the 2023-24 board, in addition to helping to recruit new members for committees. It was realized that all board members need to continuously seek out talent for our committees and possible board members. The Booklet for Potential New Board Members was reviewed and updated with the help of many hands and is now ready for use in 2023. You can obtain your copy which includes a Board of Directors application form at www.multifaithhousing.ca/board.

To close, our 2022 workplans included developing a cyclical review of MHI policies. Work has begun on the review of our policies and will continue into 2023. Similarly, reviewing the salaries and benefits of MHI staff to ensure comparability is also being conducted and will continue into 2023.



Dream Lebreton at Lebreton Flats

Artist rendering of the two towers to be constructed at LeBreton Flats, Ottawa

MEMBERSHIP & OUTREACH COMMITTEE

Fran Klodawsky – Chair & Board Member
Adrian Benjamin – Manager of Community Engagement*, Suzanne Le – Executive Director*, Jennifer van Oosteroom – Manager of Communications and Marketing*, Dianne Cardin, Fred Demaray, Nadine El-Hawary, Patricia Marsden-Dole, Monia Mazigh, Gay Richardson, David Spring, Mara Watson

**= ex officio*

The Membership and Outreach Committee (MOC) focuses on nurturing and expanding relationships with existing and potential member organizations and Religious and Civic Patrons who are supportive of and wish to aid in the furthering of MHI's mission and vision.

One regular aspect of the committee's annual workplan is to provide input for MHI's National Housing Day Celebration but, in 2022, this aspect of the workplan was pre-empted in order to centre MHI resources on the planning and execution of MHI's 20th Anniversary Gala (an effort that surpassed all expectations!). MOC provided some programming input into the gala preparations but did not take a leading role in this endeavour.

Another aspect of MOC's work involves relationship building with members and with Patrons. There were 82 faith-based organization members in 2022. MOC supported numerous outreach activities, in-person and virtual, including:

- Promoting MHI's main fundraising event Tulipathon to Patrons and member organizations in a targeted manner.
- MHI presentations delivered by staff and volunteers at Galilee Centre in Arnprior, Temple Israel Ottawa, St. Stephen's, United Church Presbytery (disbanded, now part of Eastern Ontario Outaouais Regional Council – EOORC), Ottawa Muslim Women's Organization, UMO-OG (United Muslim Organizations – Ottawa/Gatineau), Kanata Muslim Association.
- Membership renewal follow up in Fall 2022 and outreach to potential members, resulting in several new additions.

Members and Patrons

In 2022, there were 28 Religious Patrons and 7 Civic Patrons of MHI.

The following were appointed as new Patrons of MHI:

- **Civic Patrons:** Sarah Caspi; Dr. Monia Mazigh; Carl Nicholson; Dr. Aisha Sherazi.
- **Religious Patrons:** Most Rev. Marcel Dampousse, Archbishop of the Roman Catholic Archdiocese of Ottawa-Carleton; Rabbi Ilan Scher, Machzikei Hadas Synagogue; Rev. Eric Meter, First Unitarian.

In 2022, the following existing Patrons agreed to renew their involvement for an additional five-year term:

- Rev. Anthony Bailey, Rev. Fred Demaray, Rev. Karen Dimock, Wendy James, Rev. David Sherwin.

Additional activities included creation of short biographical statements about MHI's Religious and Civic Patrons on the MHI website to provide additional information for interested readers, as well as input into MOC's terms of reference, MHI's Corporate Workplan and communications tactics related to member organizations and volunteers. You can read about MHI Patrons at www.multifaithhousing.ca/patrons.

Looking into the future, the Membership and Outreach Committee continues to explore how best to connect with and deepen our relationships with current MHI faith organization members and Patrons, and to explore possibilities for further outreach with faith communities and with religious and community leaders. Stay tuned!

Would you like your faith group to become a member of MHI? The membership fee is \$100 per year, and all cheques should be made out to Multifaith Housing Initiative. Download your membership form at www.multifaithhousing.ca/member.



MHI 20th Anniversary Gala. Left to right: President Sue Smarkala, MHI Founding member Gay Richardson, MOC Chair Fran Klodawsky, MHI Founding Member Garth Bulmer, and Past President Bill Austin

PROPERTIES COMMITTEE

Properties of MHI are run by LSM Services.

Bijan Safi – Chair & Board Member
Jean-Pierre Baribeau, Jim McCarthy, James Johnston, Lori Simpson – LSM Services*, Suzanne Le – Executive Director*

**= ex officio*

The main reason behind the creation of the Properties Committee is to support MHI's mission "to provide and promote safe, affordable, and well-maintained housing in inclusive communities."

From its inception on June 2, 2021 this committee has been working steadily to ensure MHI's long-term sustainability by ensuring that building maintenance and improvement needs are planned for according to the industry's standards and practices and that the capital expenditure is adequately funded and judiciously spent.

The committee's 2022 goal was to develop a complete Building Management Plan that outlined scheduled preventative maintenance and a budget for each MHI property in the coming years. On September 15, 2022 MHI's Board of Directors proposed obtaining Building Condition Assessments (BCAs) complete with Asset Management Plans for the next five to 15 years. The board also proposed the development of an inventory of all building-related systems including building fixtures and MHI's supplied appliances. An engineering firm was approached to complete the BCAs and a contract was placed for one MHI property (The Haven). This report will be ready and delivered in 2023.

This committee's modest goals for 2023 are:

1. To establish and put in place the required data for a Building Management Plan for each of MHI's properties;
2. To ensure that the funding needed is budgeted and in place for reaching the first goal;
3. To update the existing BCA and Capital Forecast Summary for Blake House, to establish a long-term Asset Management Plan and an Annual Building Management Plan for Blake House;
4. To consider establishing an in-house property management office.

PROPERTY MAINTENANCE TEAM REPORT

Team members: Danielle Dugas, Lorraine England, Fraser MacIsaac, Barbara Smith, Louise Patry, and Bob Proper.

The property maintenance team has steadily carried out their responsibilities with excellent teamwork and blooming friendships.

Collectively, the team invested approximately 250 hours at Veterans' House: the Andy Carswell Building to prepare nine units and provide general maintenance to the building.

The team worked their magic at Blake House and The Haven, totaling approximately 660 hours to prepare 10 units and provide general maintenance to the building.

"We remain grateful for the trust granted us and for the opportunities that MHI offers us to use and advance our skills, to share moments of friendship and for the invaluable words of appreciation which fuel us onward."

Are you a retiree with a knack for fixing things? We want to hear from you! MHI is always looking for new volunteers to round out the robust volunteer coalition. To find out more on how to join our crew visit www.multifaithhousing.ca/volunteer.



DEVELOPMENT COMMITTEE

Barbara Levine – Chair
Bill Austin, Jean-Pierre Baribeau, Kathy Bergquist, Richard Bisson, Werner Daechsel, Fred Gloade, Cal Hegge, Brian Kinsley, Barbara Levine, Arthur Loeb, Sami Mohanna, Kami Ramcharan, Lisa Sharp, Suzanne Le – Executive Director*

*= *ex officio*

The mandate of the MHI Development Committee (DC) is to:

- Plan, create, and promote affordable, sustainable, and vibrant housing solutions for residents of the City of Ottawa who are homeless or precariously housed.
- Acquire and develop properties for MHI that can be rented at an affordable rate and help organize the grants and financing to do this.
- Develop and nurture partnerships with other like-minded organizations, and provide support and advice to faith communities who wish to develop a housing program.

A major focus of the Development Committee in 2022 was to continue developing the master design and financing plan for The Anchor (Julian of Norwich project) on Merivale Road, in partnership with the Julian of Norwich congregation, the Anglican Diocese of Ottawa and other community partners such as St. Vincent de Paul Society (SSVP). However, the relentless pressures on building costs, rising interest rates, and competition in the sector for scarce city funding forced the partners to postpone the project and delay the zoning and site plan submission to the City of Ottawa.

During this past year, the partnership with SSVP has deepened and the Society made its first donation in support of MHI housing that is intended to accommodate Indigenous households.

On January 20, 2022, the National Capital Commission (NCC) announced the partnership between MHI and Dream Unlimited (a for-profit developer) to build sustainable, affordable rental housing on the LeBreton Flats Library Parcel. MHI will own and operate 130 out of the 601 housing units. The focus of MHI activity in the final quarter of 2022 has primarily been carried out by MHI's lawyers, with input from the Development Committee, to finalize the umbrella agreement between MHI and Dream Unlimited. This agreement had not yet been finalized by end December 2022. Work on this development project will continue into January 2023.

In furthering the board's goal of increasing integration with other MHI committees, a long-standing Development Committee member has continued his work with the Property Management Committee, while other Development Committee members are providing their knowledge and expertise in the development of Veterans' House Canada as a separate charitable organization.

To ensure the Development Committee has the right combination of experience, knowledge and new ideas, and in light of the need for succession planning, the committee welcomed several talented new members this year. The committee thanks departing members Elena Goubanova, Kathy Yach, and Maziar Qaseminejad for their commitment and involvement over the last years.

The Committee will continue working with its partners, Julian of Norwich congregation, the Anglican Diocese of Ottawa, and MHI development consultants, to submit a rezoning application to the City of Ottawa by the end of June 2023. The partners will also consult and engage with neighbours and nearby community organizations to gain support for the overall initiative.

MHI is finalizing its agreements with Dream Unlimited, and will negotiate financial agreements with the City, the Federation of Canadian Municipalities, and Canada Mortgage and Housing Corporation (CMHC). It is hoped that construction will begin in the first half of the 2023 year. MHI also hopes to work in partnership with Dream Unlimited and other stakeholders on an evaluation strategy for the project.



**National
Housing
Day**





CELEBRATE WITH US!
Join us Sunday November 19th, 2023 at Jean Pigott Place inside Ottawa City Hall for our first in-person National Housing Day celebration since 2019.

FUNDRAISING COMMITTEE

Sue Smarkala – Chair
Suzanne Le – MHI Executive Director*, Sheldon Leong – Manager of Fund Development*

*= *ex officio*

The mandate of the Fundraising Committee is to develop strategies to meet the fundraising goals set by MHI. The committee does this by enhancing the fundraising model, processes, and successes to ensure long-term sustainability of MHI's housing goals.

Tulipathon 2022 was a great success, raising a record amount of \$121,374 (surpassing last year's total of \$105,405)! It is extra special that MHI did so in 2022, the year of MHI's 20th anniversary. This year, the top fundraising team was, once again, the mighty St. John the Evangelist Anglican Church, with \$6,320 raised. As St. John's won the Farook Tareen Award last year, and this award cannot go to the same team two years in a row, the winner is the team with the second-highest fundraising total: Temple Israel (\$4,020 raised).

The annual Tulipathon Banner Contest winners were St. Mark the Evangelist Anglican Church and Emmanuel United Church.

Congratulations to all the winners, and thank you to City of Ottawa Mayor Jim Watson for judging the competition again this year.

Celebrating 20 years of leading by doing

Another achievement in 2020 was the National Housing Day – 20th Anniversary Gala held November 17, 2022. The initial plan consisted of selling approximately 200 tickets. Members and supporters jumped, purchasing over 260 tickets. Several sponsors made the evening possible: Presenting Sponsor Canso Investment Ltd., Gold Sponsor Dream Unlimited, Beverage and Entertainment Sponsor Commissionaires Ottawa, Table Sponsor Sequoia Church, and centerpiece sponsor Flowers by Maggie.

Suzanne Le's exceptional contributions as MHI's Executive Director for the past 10 years were recognized by announcing a one-time bursary, in Suzanne's name, at St. Paul University for a Master's student in a community development program. The evening was a great relationship-building opportunity that garnered rave reviews from all.

During the gala, MHI unveiled the *Dream LeBreton Capital Campaign* with a goal of raising \$1.5M to reduce the cost of building 30 Indigenous household units to start. MHI raised a net amount of \$10,000 for the campaign that evening.

Our 2023 workplan includes:

- a. Develop a robust strategy to meet overall *Dream LeBreton* project cost of \$70.3M.
- b. Develop an MHI *Dream LeBreton Capital Fund Campaign* to raise \$1.5M, specifically oriented toward the 30 units designated for Indigenous households.
- c. Encourage continued and heightened participation by our members for Tulipathon.
- d. Finalize the database transfer.
- e. Create an enhanced planned giving program – Sanctuary Society.

You can donate instantly online to the *Dream LeBreton Capital Campaign* by scanning the [QR code](#).



**Donate Now - Multifaith
Housing Initiative**

www.canadahelps.org



Executive Director, Suzanne Le with former Ottawa City Mayor Jim Watson and MHI President Sue Smarkala at Tulipathon 2022

COMMUNICATIONS & MARKETING COMMITTEE

Janice Summerby – Chair
Suzanne Le – MHI Executive Director*, Sheldon Leong – MHI Manager of Fund Development*, Amanda Smith-Millar – MHI Manager of Communications & Marketing*, Jennifer van Oosteroom – MHI Manager of Communications & Marketing*

*= *ex officio*

Communications and Marketing Committee supports MHI's mission and vision by helping to: raise awareness of the organization's goals, activities, and concerns; promote fundraising activities; and engage key audiences.

Most of the committee's efforts are linked with MHI's strategic objective of mobilizing and expanding community reach. The committee is unique in that MHI has an employee dedicated to communications and marketing and who is a key committee member. The report below reflects the work of both staff and volunteers.

MHI began the year on an exciting note and the Communications and Marketing Committee followed suit – helping to craft social media text regarding the National Capital Commission's selection of the Dream LeBreton proposal for developing the Library Parcel at LeBreton Flats.

The committee supports MHI's annual events, like the AGM each **April**, the Tulipathon in **May**, and National Housing Day in **November** (except for 2022 where National Housing Day was replaced with a gala). This past year the committee helped register faith group representatives and Patrons attending the AGM, and supported staff by live-tweeting Tulipathon updates and photos.

In late summer, the MHI family bid farewell to Communications and Marketing Manager Amanda Smith-Millar – whom MHI thanks wholeheartedly for her immeasurable efforts – as she moved on to other challenges. At the same time, the organization welcomed Jennifer van Oosteroom in Amanda's place, and shortly after John Atoyebi, in Special Projects for MHI. The Communications and Marketing Committee assisted with their transition, ensuring they have key documents like a calendar of important dates for social media posts and a spreadsheet on community newsletters in the Ottawa region.

In a concerted effort to be more strategic, committees developed annual workplans and provided updates on them throughout the year. The Communications and Marketing Committee workplan included the following priorities:

- brainstorm ideas for newsletters;
- review and recommend improvements to MHI's website; and
- prepare material to augment MHI's volunteer base.

Several ideas for newsletter articles were suggested in a preliminary meeting with the Chair of Membership and Outreach Committee. It soon became evident more volunteers were needed to assist with writing and our committee focus switched to augmenting the volunteer base – not just of the communications committee but for all MHI committees.

Committee chairs were contacted for input on the skills and expertise their committees require and the qualities and abilities they seek in volunteers. The Communications and Marketing Committee revised text for the volunteer section of the website and obtained feedback from committee chairs. They were also asked to provide feedback on a pamphlet to hand out to prospective volunteers. The volunteer pamphlet is now completed and you will find it as part of your AGM package. Please keep one for yourself and give others to friends!

With respect to the second priority, the committee thoroughly reviewed the website and several updates were made. Of significance, brief biographies of Religious and Civic Patrons were added along with an additional webpage dedicated to Dream LeBreton Flats. You can read the biographies at www.multifaithhousing.ca/patrons and learn more about MHI's latest affordable housing development at www.multifaithhousing.ca/dream-lebreton-flats.

Additionally in 2022, the committee assisted in producing speaking notes for MHI senior leaders and extra text for the 2021 Annual Report.

Social media statistics provided some evidence of the effectiveness of the efforts of staff and volunteers to increase the reach of the organization. They indicate MHI's social media following and interactions continue to grow. The organization currently has 797 likes and 938 followers on Facebook (@MHIOttawa), up from 686 and 809, respectively. On Twitter, MHI (@MHIOttawa) has 980 followers and Veterans' House Canada (@VetsHouseCan) has 201 followers, each up from 893 and 190.

Next year, the committee expects to make progress on enhancing communication with MHI's members and stakeholders with the launch of an e-newsletter as well as other communications tactics. We also expect to be active providing feedback on revised MHI printed promotional material and presentation decks addressing different MHI audiences, drafting communication updates on the Dream LeBreton Flats project, continuing to update the MHI website, and ensuring MHI's Wikipedia page is up-to-date with accurate information.

Interested in volunteering with MHI? Scan the QR code to submit your [volunteer application](#).



**Volunteer - MULTIFAITH
HOUSING INITIATIVE**
www.multifaithhousing.ca

COMMUNITY ENGAGEMENT HIGHLIGHTS

Multifaith Housing Initiative's signature housing model includes social, educational, and wellness programming for all ages. MHI doesn't just house tenants, they provide a safe, affordable environment for residents to learn, grow and thrive.

In 2022, The Haven tenants received gardening supplies and tools care of Manotick Home Hardware to begin work on their 25 garden plots. The Salvation Army provided seeds while LiveWorkPlay and Root-In-Nature provided gardening therapy sessions twice a week (10-week program). In addition, gardening activities also took place at Blake House and hanging plant donations were delivered to Somerset Gardens' residents.

Residents at The Haven began breaking bread together in May with a generous bi-monthly donation of bread and pastries from COBS Bakery Barrhaven. The abundance of products are distributed and leftovers are frozen for use at other on-site programming events. Special thank you to COBS Bakery and Barrhaven Food Cupboard (BFC) for helping to keep tenants nourished.

In May 2022 the Ontario derecho storm whipped through much of Ottawa and left many residents without power for days. Sequoia Church, led by MHI Patron Donna Boisvert, brought generators, cooktops, and even their food truck to provide perishable food. Tenants cooked and shared the contents of their freezers, preventing food waste and increasing morale within the community.

Summer programming kicked into high gear at select MHI housing sites which included Annual BBQs, Movie Nights, Soccer Camps, and Kids Summer Day Camps.

Political support was welcomed in 2022 with visits to MHI's housing developments by City of Ottawa Councillor and Mayoral Candidate, Catherine McKenney, and affordable housing enthusiast, Turkish Ambassador Kerim Uras. Catherine McKenney, who is an avid supporter and advocate of affordable housing, chose the city-owned greenspace beside MHI's The Haven to unveil their affordable housing strategy.

Ongoing free, in-person classes continued throughout the year including sewing, adult & kids cooking, creative writing, paint night, coffee time, learn Arabic, walk & talk, homework club, and kids play group for new moms.

The year ended with annual Christmas and holiday parties at most MHI housing locations including donated gift cards for tenants and gifts for their children.

Special thanks to MHI's community partners who hosted events including Ottawa Police Service (learn to ride safely bike rodeo), Ottawa Public Library (library lending & story time), Ottawa Public Health (vaccination & wellness clinics), i-Sisters (tech. skill development), and Root-in-Nature (horticulture therapy).

VETERANS' HOUSE CANADA ACHIEVES CHARITABLE STATUS

In 2014 MHI announced its intention to built the first ever supportive housing community designed specifically for veterans who were living homeless, or at risk of homelessness. In 2019, MHI broke ground on this pioneering project, and on February 1, 2021, Veterans' House: the Andy Carswell Building welcomed its first veteran residents. Since then, MHI went on to create a separate sister charity with the intention of bringing our successful pilot across the country. Veterans House Canada was born.

In 2022, Veterans' House Canada (VHC) successfully achieved its status as a registered charity. VHC has a mission of helping homeless veterans build a better future by providing permanent, affordable and supportive housing.

With VHC properly established, MHI is currently transferring ownership of the Andy Carswell Building into VHC capable hands. This is now VHC's first housing community and it is full. Demand for veterans-specific housing that includes supportive programming continues to grow not only in Ottawa, but across the country.

The creation of a separate housing charity with the ability to provide charitable tax receipts allows Veterans' House Canada to flourish and to expand its Ottawa-based success model and embark on a major capital campaign to build four more Veterans' Houses across Canada. Cities under consideration include Toronto, Vancouver, Victoria, Montreal, Edmonton, Calgary, Halifax and Winnipeg.

MHI and VHC hope that MHI's donors who generously helped to develop Veterans' House: the Andy Carswell Building will continue to support Veterans' House Canada in its efforts to take the veterans housing model nationally.

Many thanks to Multifaith Housing Initiative's community of donors and volunteers for getting Veterans' House Canada to where it is today, and being part of our national vision to serve our veterans

Celebrate two years and grow with Veterans' House Canada at their new home www.veteranshousecanada.ca



MHI HISTORY

In early 2000, the Social Justice Commission of the Roman Catholic Archdiocese of Ottawa realized that there was a great need for affordable housing in Ottawa. A committee was formed and began meeting with people who work with the homeless and with those providing emergency shelter. This committee became aware that there were other groups with similar concerns, and so the Interfaith Housing Committee (IHC) was established. Initially, the committee was comprised of representatives from Christian churches and organizations focused on housing issues. In late 2001, Jewish participation was added, followed by Muslim participation in early 2002. During the course of 2002, Multifaith Housing Initiative emerged as a new organization. MHI received its letters patent on October 30, 2002. It is a federally registered non-profit organization. MHI was registered as a charitable organization effective January 1, 2003. In April 2003, charitable status was confirmed in Quebec. In October 2004, the letters patent was amended to allow the purchase of housing to be rented to people with low incomes, and the Canada Revenue Agency approved this change early in 2005.



MINUTES FOR THE ANNUAL GENERAL MEETING 2021 MULTIFAITH HOUSING INITIATIVE

Sunday, April 24, 2022, 3:00 pm
MacKay United Church Sanctuary

In conformance with the by-laws and all statutory requirements, the notice of this AGM, the planned agenda and the MHI 20th Annual Report for the Year of 2021, were made available to members digitally and in print at the meeting.

PRESENT: See 2022 AGM List of Attendees. In 2021, MHI had 77 members; 31 voting members attended. Quorum was achieved. In total, 53 supporters of MHI attended.

WELCOME AND INTRODUCTION:

(Because the meeting was live-streamed, a formal advisory statement regarding photography and videography was read aloud by Neil Raynor.)

Neil Raynor (Board President and Chair of the Meeting) welcomed all attendees to the 'in person' Annual General Meeting, MHI's 20th AGM – MHI Patrons, members, volunteers and staff.

Neil thanked MacKay United Church for the use of their beautiful space for our meeting. He noted his first home in Ottawa was just around the corner.

Neil pointed out that after 20 years of activity in Ottawa, MHI, with almost 200 units, is now housing close to 500 people. There is more to be done; many more need affordable, safe housing. Suzanne will be sharing the good news of more units coming and more information about the plans to celebrate our 20 years together.

Neil introduced staff members: Suzanne Le – Executive Director, Kayla Mitchell – new Office Administrator, Amanda Smith-Millar – Communications and Marketing Manager, Sheldon Leong – Fund Development Manager, Adrian Benjamin – contracted Community Engagement Manager, Jay Anderson – Communications and Marketing Associate. He thanked all the staff for their exemplary work throughout the year. Also, he expressed his thanks for creating this 'in person' meeting, equally available via live streaming to interested folks beyond the walls of the church.

Neil also expressed his gratitude to members of the board. In its October Retreat, the board agreed to make changes that would allow it to be more strategic in its thinking, with stronger

governance. At that retreat, there was a very positive discussion regarding the unique characteristic of MHI's strong, fundamental belief in a multifaith approach to its work.

Volunteers, donors and our Patrons all make significant and much-needed contributions to the success of MHI. With continued strong financial management, we will make a difference in people's lives.

LAND ACKNOWLEDGEMENT:

Fran Klodawsky provided the land acknowledgement:

"As the daughter of Holocaust survivors, the trauma of my parents' experiences of being homeless and stateless has been a core part of who I am and what drives me. My parents were eternally grateful for the home that Canada gave them. Although they had no understanding that the land upon which they found home was stolen, that it belonged to someone else, they did raise their daughters to never take for granted the good fortune that Canada offered them and to do whatever possible to repair the world – tikkun olam.

I want to acknowledge that the land on which I sit is on the unceded, unsundered Territory of the Anishinabe Algonquin Nation whose presence here reaches back to time immemorial. I am so very grateful to have the opportunity to live and work and study and celebrate on this territory."

OPENING PRAYER: Rev. Peter Wood, Minister at MacKay United Church, blessed the work we do and prayed that we abide together and continue our work.

APPROVAL OF AGENDA:

Moved: Bruce Marshall – St. John the Evangelist Anglican Church

Seconded: Leïla Sieg – Christian Muslim Dialogue

Vote: Carried unanimously

APPROVAL OF 19th Annual General Meeting Minutes, 18th April, 2021, AS AMENDED:

Amendment: Appendix C: 2021 AGM (for the year 2020) List of Attendees,

Sue Smarkala (Secretary) Woodroffe United Church

Moved: Leïla Sieg – Christian Muslim Dialogue

Seconded: Barbara Levine – Kehillat Beth Israel

Vote: Carried unanimously

TREASURER'S REPORT:

Christian Kratchanov reported that MHI's overall financial health is good. We have a small surplus that helps with maintenance costs.

He reminded members that a summary of the auditor's report could be found in Appendix F, page 41, of the MHI Annual Report 2022 and that if anyone wanted a complete copy of the Auditor's Report and Statements, to please ask the MHI office to mail them one.

REPORT OF AUDITOR:

- a) **ADAM ARMSTRONG, BAKER TILLY** – Presentation of the 2021 Auditor's Report
Adam reported that everything was in order with MHI books. There were no changes from previous years. He is satisfied that our accounting policies and statements accurately reflect our business results. There were no questions.
- b) **Approval of Auditors, Baker Tilly, for 2022**
Moved: Christian Kratchanov – Board
Seconded: Bill Austin – Board
Vote: Carried unanimously

SPECIAL PRESENTATION – MHI in 2022 and Beyond, Suzanne Le

Suzanne welcomed us to her church. She spoke about MHI's 20th anniversary of "leading by doing", that MHI is an active organization. She is very pleased to say that the Tulipathon will be held in person on May 29, 2022. All proceeds from that fundraiser will be focused on subsidies for our tenants. Special Tulipathon t-shirts are available to all donors who contribute \$20 or more. It will be an opportunity to walk together for affordable housing and to share our faith's commitment to MHI.

Suzanne also mentioned the National Housing Day – 20th Anniversary Gala is planned for November 17 at Centurion Conference and Event Centre, with Rev. Peter Wood's band providing music.

Suzanne spoke about each of the active development projects:

Veterans' House: the Andy Carswell Building (ACB) – A difficult rent-up with Covid constraints but now filled with 39 veterans who want a better life. Programming for that community has started.

Veterans' House Canada (VHC) – Received charitable status November 2021. They are committed to building four more VH's across Canada. The first satellite VH is planned for Toronto. Alan Mulawyshyn is the Deputy Executive Director of VHC.

The Anchor – MHI is working in partnership with Julian of Norwich, an Anglican congregation, along with the Ottawa Anglican Diocese, to build 60 affordable units in the next few years.

Dream Lebreton Flats – A brand new project for MHI in concert with Dream, to build 130 affordable units, owned by MHI, within a complex of 601 rental units. MHI will be providing

community engagement services to all 601 units. Plans are to have 'shovels in the ground' 2023, rent-up 2024, move in 2025.

She noted that Veterans' House and The Haven provided the vision for quality, affordable, environmentally green housing.

Teamwork makes all of this happen. Suzanne thanked her amazing staff and board, the hard-working volunteers and committees, and expressed her gratitude to all gathered at this AGM.

GUEST SPEAKERS – Creative Writers – Tending our Collective Gardens: Suzanne Doerge (facilitator), Rebecca Lara, Nour Taltello*, Candis White*, Marie Thérèse Amba, Connie Gervais* and Leïla Sieg (*Unable to attend)

Suzanne Doerge has led several, very successful creative writing courses at The Haven. Nour Taltello co-facilitated. Some of Suzanne's students, as noted above, attended this meeting to share their experiences of the classes. Each of Suzanne, Rebecca, Marie Thérèse and Leïla read some of their work and spoke of their personal growth because of this writing experience. Many thanks to Barrhaven United Church for their sponsorship of the winter session.

COMMITTEE REPORTS

Questions to Committee Chairs

Q: How do MHI and VHC work together?

A: They are sister charities.

Q: What is the strategy for Kent House?

A: Its sale is planned for late summer '22; proceeds will fund The Anchor. We will leverage 5 Kent units to 60 Anchor units.

Q: What donations do MHI receive?

A: There are several streams of monies:

- Capital funds for development, bricks and mortar
- Subsidies, \$600K needed
- Programs, with partners and funding from other donations

Q: What are MHI initiatives for Indigenous housing – 25-50% need homes

A: Several:

- City has specific groups and through the Registry we have Indigenous tenants.
- Indigenous veterans make up about 35% of homeless veterans, VH has 20% Indigenous tenants.
- In the Dream project, 30% of our units are set aside for Indigenous tenants. Hiring practices for the building of the 601 units are very positive towards Indigenous workers. An Indigenous prayer circle is envisaged for the development.

- St. Vincent de Paul is underwriting 3 units in The Anchor for Indigenous tenants.

Q: Blake House maintenance and noise issues?

A: Blake House is nearing its 'end of life.' Made of asbestos and glue, it is costly to make upgrades. The estimate for noise abatement fixes was \$200K per unit. Pluses include: much bigger units than other MHI buildings, and natural hardwood floors. MHI has offered white noise units and has encouraged good living habits to be considerate neighbours.

Acceptance of Reports

Moved: Bruce Marshall – St. John the Evangelist Anglican Church

Seconded: Norma McCord – McKay United Church

Vote: Carried unanimously

ELECTION OF BOARD MEMBERS:

a) Farewell to Outgoing Board Members (presented by Neil Raynor)

Monia Mazigh – We say farewell to Monia Mazigh, a board member since 2020 and an active member of the Membership and Outreach Committee. Monia is an author, an academic and a human rights activist. She has a very busy life in our community. She sits on the boards of several not-for-profit groups: the Ottawa Muslim Women's Organization, the Canadians for Justice and Peace in the Middle East, the Ottawa Muslim Association and the Rideau Institute. She is also a member of the International Advisory Council of the Institute for Canadian Citizenship. MHI loses a committed board member – we offer our best wishes in her future good works.

John Harrison – We say farewell, in absentia. John has been a committed volunteer in our community and on the MHI Board of Directors since 2018. He is a former trustee with the Carleton Board of Education, former President of the South Nepean United Soccer Club and Founding Board Member of the Ottawa South United Soccer Club. We will miss his leadership as Chair of the Fundraising Committee. Our thanks go to him for all his efforts on behalf of MHI.

Sherill Besser – Sherill was first elected to the board in 2016. Sherill has been very active in the wider community – a volunteer at the Royal Ottawa Hospital and the Royal Ottawa Place on a weekly basis. She is a member of the Board of Directors for House of Hope, a non-profit, community residential facility that promotes community safety. Sherill is on the Board of Directors of the Adath Shalom Congregation. Sherill was the Chair of MHI's Resident Relations Committee and has been a very able organizer and advocate for that committee.

MHI thanks each of you for your active commitment to its vision and mission.

- b) **2022-23 Board Slate presented by Governance Committee:** Bill Austin, Fran Klodawsky:
- i. Third 2-Year Term: Bill Austin
 - ii. Second 2-Year Term: Christine Kwasse
 - iii. New members: Kathy Bergquist, Nadine El-Hawary

MOTION: There being no further nominations for the board from the floor, that the slate, as presented, be accepted:

Moved: Fran Klodawsky – Temple Israel

Seconded: Bill Austin – Board

Vote: Carried unanimously

Bill noted that Darlene Boileau, Fran Klodawsky, Christian Kratchanov, Arthur Loeb, Neil Raynor, Bijan Safi, Sue Smarkala, Janice Summerby are in the midst of their terms and continue on the board.

PRESENTATION OF AWARDS:

1. TULIPATHON 2021 – presented by the Tareen Family

- Banner Contest Award – received by St. Basil’s Catholic Church
- Farook Tareen Award – Outstanding Fundraiser Award – received by St. John the Evangelist Anglican Church

2. RECOGNITION OF MHI VOLUNTEERS:

GAY RICHARDSON VOLUNTEER AWARD

Gay Richardson presented the 2021 award to Bill Austin:

“Bill, it is long overdue that we recognize your amazing and multiple contributions to MHI over the past four years: as Vice-President, President, Past President, Development Committee member and most recently as Governance Committee Chair. In the role as Chair of the Governance Committee, you led the committee to address any current shortcomings within MHI in order to ensure that MHI is evolving as a multifaith organization that continues to grow and is sustainable. As a leader, you are willing to take risks if you believe that they will make a difference to peoples’ lives and help MHI actualize its vision. As well, a key accomplishment in which you played a major leadership role is the establishment of Veterans’ House Canada which expands the MHI vision of housing for veterans across Canada. Bill, your contributions do not just relate to your leadership but also to your leadership style. You are a friendly, humble, caring, and quiet leader, inclusive, very gifted, always encouraging, and willing to listen, and to step in to help both staff and volunteers. As well, you are a great ambassador for MHI, persuading friends and colleagues to get involved.

Without a doubt, your dedication and hard work will make a lasting and positive contribution to MHI's long-term health and ambition. Bill, it is an honour and pleasure to present you with this award which recognizes your legacy to MHI and generosity of spirit. Congratulations!"

Bill – a true ambassador of MHI.

COMMUNITY ENGAGEMENT AWARD FOR VOLUNTEERISM, as chosen by MHI staff who work closely with the tenants, presented by Sahada Alolo:

Bill Beaton – An active tenant and spokesperson for Veteran's House. Bill has been supportive of VH from idea to reality.

Leila Sieg – A long-time volunteer for MHI, Leila is a resident of The Haven. She provides great support for the community programs and encourages all to participate. Leila sees her work to be in service to God and her beliefs.

Mara Watson – Mara is 'the mayor' of The Haven, a compassionate grandma to all. Both Mara and Leila were extraordinarily helpful during Covid in food provision and checking on tenants.

Ndushu Ruhume – Ndushu is a resident at Blake House who always is looking for new ways he can help. He is a stellar tenant.

Connie Gervais – Is another 'grandma' at The Haven who helps to run the community programs.

Heartfelt thank yous to Sahada and our tenants.

MOTION TO ADJOURN:

Moved: Janice Summerby

Seconded: Sue Smarkala

Vote: Unanimously approved

Chorus of thank yous for the teamwork among MHI staff, volunteers and MHI members.

CHAIR _____
Neil Raynor

SECRETARY _____
Sue Smarkala

Appendix C: AGM List of Attendees of the 20th Annual AGM (2022)

2022 AGM (FOR THE YEAR OF 2021) LIST OF ATTENDEES

The following individuals attended Multifaith Housing Initiative's Annual General Meeting on April 24th, 2021 at MacKay United Church Sanctuary:

Board Members (Voting)		
Bill Austin (Past President) Sherill Besser – Adath Shalom Darlene Boileau Fran Klodawsky – Temple Israel Christian Kratchanov (Treasurer) Monia Mazigh Neil Raynor (President) Bijan Safi Sue Smarkala (Secretary) – Woodroffe United Church Janice Summerby		
MHI Member Faith Group Representative Attendees (2021 Membership)		
Faith Group	Attendee Name	Rep. Type
Adath Shalom Congregation	Danielle Dugas Sherill Besser	Official Non-Voting
Barrhaven United Church	Louis Cardin	Official
Centertown Churches Social Action Committee	Mavis Mason	Non-Voting
Christian Muslim Dialogue	Emmy Verdun	Official
	Leila Sieg	Official
Eastern Ontario Outaouais Regional Council, The United Church of Canada	Diane Cardin	Official
Emmanuel United Church	Janice Peron	Official
First Baptist Church	Marta Varisco	Official
	Elizabeth Demaray	Non-Voting
	Fred Demaray	Non-Voting
Faith Evangelical Lutheran Church	Martin Malina	Official
Glebe St. James United Church	Rebecca Dalton	Official
Kehillat Beth Israel	Barbara Levine	Official
King's Daughters and Sons Apartments	Gay Richardson	Official
Knox Presbyterian Church	Kristine Burr	Official
Mackay United Church	Norma McCord	Official
Ottawa Muslim Women's Organization	Monia Mazigh	Official
	Nazira Tareen	Non-Voting
Parkdale United Church	Faye Beaufort	Official
	Ed Ellis	Non-Voting
Rideau Park United Church	Marilyn Law	Official
Roman Catholic Archdiocese	Eugene Perabo	Official
Sequoia Community Church	Donna Boisvert	Official
Sisters of Holy Cross of St. Joseph's Cornwall	Jean Goulet	Official
St. George's Parish (Roman Catholic)	Bonnie Campbell	Non-Voting

St. John the Evangelist Anglican Church	Bruce Marshall	Official
	Mary Frances Marshall	Non-Voting
Temple Israel	Peggy Lister	Non-Voting
	Fran Klodawsky	Official
Woodroffe United Church	Joe Smarkala	Official
Other Attendees (Non-voting)		
Adam Armstrong (Baker Tilly)	Jason Kershman	
Younes Aashour	Rebecca Lara	
Marie Therese Amba	Ndusha Ruhune	
Bill Beaton	Brendan Trickey	
Kathy Bergquist	Mara Watson	
Suzanne Doerge		
Other Attendees (Staff)		
Suzanne Le (MHI – Executive Director)		
Sahada Alolo (MHI – Manager of Community Engagement & Volunteers)		
Kayla Mitchell (MHI – Office Manager)		
Jay Andrews (MHI – Assistant Manager of Communications & Marketing – Special Projects)		
Sheldon Leong (MHI – Manager of Fund Development)		
Amanda Smith-Millar (MHI – Manager of Communications & Marketing)		

2022 MEMBERS

Baha'i Communities

Baha'i Community of Ottawa

Christian Communities

Centretown Churches Social Action
Committee

Longfields Community Church
Sequoia Community Church
The King's Daughters and Sons Apartments
The Salvation Army Barrhaven Church

Anglican Communities

All Saints Anglican Church Westboro
Anglican Diocese of Ottawa
Christ Church Bells Corners
Christ Church Cathedral
Cornerstone Housing for Women
Julian of Norwich
St. Aidan's
St. Alban's Anglican Church
St. Columba Anglican Church
St. James the Apostle Manotick
St. John the Evangelist
St. John's Kanata North
St. Martin's Anglican Church
St. Mark the Evangelist
St. Matthew's
St. Peter and St. Paul's
St. Stephen's Anglican Church
St. Thomas Stittsville
St. Thomas the Apostle
Trinity Anglican Church

Anglican Lutheran Communities

Good Shepherd – Barrhaven

Baptist Communities

First Baptist Church
Fourth Avenue Baptist Church

Lutheran Communities

Faith Evangelical Lutheran Church
St. Peter's Lutheran Church

Presbyterian Communities

Knox Presbyterian Church
St. Andrew's Ottawa
St. Timothy's Presbyterian Church

Quaker Communities

Ottawa Monthly Meeting of the
Religious Society of Friends

Roman Catholic Communities

Canadian Martyrs Catholic Church
Holy Spirit Parish
Immaculate Heart of Mary
Knights of Columbus, St. Leonard's Parish
Our Lady of Fatima Parish
Roman Catholic Archdiocese of Ottawa-
Cornwall
Sheng Shen Chinese Catholic Community
Sisters of Holy Cross
Society of Saint Vincent de Paul
St. Basil's Catholic Church
St. George's Parish

United Church Communities

Barrhaven United Church
Bells Corners United Church
CityView United Church
Dominion Chalmers United Church
Eastern Ontario Outaouais Regional Council
Emmanuel United Church
Glebe St. James United Church
Kanata United Church
Kitchissippi United Church
Knox United Church

United Church Communities Continued

MacKay United Church
Manotick United Church
Orleans United Church
Parkdale United Church
Queenswood United Church
Rideau Park United Church
Riverside United Church
South Gloucester United Church
Southminster United Church
Stittsville United Church
Trinity United Church
Woodroffe United Church

Jewish Communities

Adath Shalom Congregation
Jewish Family Services of Ottawa
Kehillat Beth Israel
Or Haneshamah – Ottawa's Reconstructionist
Community
Tamir Foundation
Temple Israel

Islamic Organizations and Communities

Human Concern International
Jamiatul Muslemeen of Ottawa Carleton
Kanata Muslim Association
Ottawa Muslim Association
Ottawa Muslim Women's Organization

Hindu Communities

Vishwa Shakti Durga Mandir Association

Unitarian Universalist Communities

First Unitarian Congregation of Ottawa
Unitarian Universalist Fellowship

BOARD OF DIRECTORS FOR 2022: RETURNING & NOMINATED

RETURNING BOARD MEMBERS

Bill Austin: Bill enjoyed a long career in several departments and central agencies in the Public Service of Canada, rising to the level of Senior Executive. After his retirement he was invited on two missions with the OECD in Poland and UAE. He was an External Advisor for several Strategic Reviews, and he was appointed by the Treasury Board to chair two Departmental Audit Committees. He has experience on several other boards including Harmony House, Rivergate Condominium Corporation, and Help Lesotho.

Kathy Bergquist: Kathy holds a B.A. in Geography, and works as a visual artist/sculptor using mild steel and found materials. Her work addresses relationships between elements of landscape, and she is using art as a tool for environmental and social justice activism. Approximately eight years ago, an associate of hers in green residential real estate contacted her to ask if she would be interested in joining MHI's Development Committee; she has enjoyed being part of MHI and the DC ever since. She is a Founding Member and Past President of Studio Space Ottawa; has been a volunteer with the National Capital Network of Sculptors, the Canada Green Building Council, Education and Events Committee; served as a member of the Canada Green Building Council Board of Directors, Ottawa Chapter; and chaired the Charles H. Hulse Public School Council. Philosophically, she thinks actions matter.

Nadine El-Hawary: Nadine has been an active member of the Kanata Muslim Association (KMA) for the past five years and served on their Board of Directors from 2018-2020. Nadine's primary interest is in aiding low-income people. She co-founded the KMA Zakat Committee which was established in January 2019. The Zakat Committee provides financial assistance to Ottawa/Gatineau low-income families/individuals based on a thorough review of the clients' financial documents and using donated funds that are collected from the KMA congregation for this purpose. Nadine continues to co-lead the Zakat Committee since it was founded by introducing new initiatives, processes, and events to support the Zakat Committee mandate. She has also initiated and implemented many other efforts on behalf of the KMA in supporting local shelters and disadvantaged youth.

Nadine has been a member of the MHI Membership and Outreach Committee since December 2021. Nadine is a Computer Systems engineer and has held various positions in the private and public sector throughout her career. She is happily married and has three teenage children that keep her very busy.

BOARD MEMBERS TO BE ELECTED FOR A 2ND TWO-YEAR TERM

Darlene Boileau: Darlene is a seasoned, fluently bilingual, retired senior executive with over 30 years of varied federal experiences including 11 years in key positions as Assistant Deputy Minister and Chief Financial Officer. A recognized collaborative leader with vision and integrity, proven strategic thinker and decision-maker, Darlene is well-versed in dealing with all organizational levels on matters related to financial, policy, and legislative frameworks. She has worked in social, economic and security line departments and portfolios and has chaired international forums under the OECD. During her career she has had the opportunity to collaborate with senior government executives and CEOs, and regularly briefed Ministers, Senators and other Parliamentarians. Darlene's non-government organization experience includes mentoring, coaching, and grants and contributions. She currently sits as a Director on the Ottawa Branch of the National Association of Federal Retirees, and is an active member of the Veterans' House Committee. She holds degrees from the University of Ottawa in Political Science and in Law, and a Masters of Science from Royal Roads University. She is married, is caretaker to two furry friends, loves gardening, kayaking, the great outdoors and travel.

Arthur Loeb: Arthur Loeb's career began as Vice-President of Operations at M. Loeb Limited Pinto Division, and he has been President of Ambassador Realty Inc. for more than 35 years. This privately held company provides property management and development services to its regional and US portfolio. Holding an undergraduate degree and RPA (BOMI), Arthur's volunteer and committee work has been varied, from the National Arts Centre, Kidney Foundation, United Jewish Appeal, Temple Israel (Syrian Refugee Project) (Real Estate Committee), Ottawa Kosher Food Bank, and Ottawa Technical High School. He and his family have given back to the community supporting various causes such as Veterans' House, Ottawa School of Art, Canadian Football League Alumni Support Fund, Tamir Foundation, UJA, Soloway JCC, Ottawa Hospital and Heart Institute, New Israel Fund of Canada, Ottawa Public Library.

A. S. Ardestani (Bijan Safi): Bijan Safi is an active member of the Ottawa Baha'i community, striving to serve humanity to build societies who work together united for the betterment of the world and to achieve excellence in helping others, especially people in need. He specializes in real property (both commercial and residential buildings). Bijan is a Building Owners and Managers Association accredited Real Properties Administrator, and served the Government of Canada in a variety of capacities/building facility-related positions from 1988 to 2010. He is a licensed builder/vendor with Ontario New Home Warranties Plan. He also worked as a volunteer construction supervisor at Baha'i Gardens in Haifa, Israel from 2014 to 2019.

BOARD MEMBERS TO BE ELECTED FOR A 3RD TWO-YEAR TERM

Sue Smarkala: Sue Smarkala's career spans over 35 years in the information technology field in a variety of Ottawa IT companies. A long-time member of the United Church of Canada (UCC), she has been active within the Woodroffe United Church congregation for many years. Sue is very engaged as the United Church representative on the MHI board. She is active in encouraging her church community and the Eastern Ontario Outaouais Region (EOOR) of UCC to be more aware

of, and supportive of MHI and its initiatives. Sue is part of a working group developing a Housing Matters Network within EOOR. Its purpose is to share community housing concerns and solutions across the region.

NEW BOARD MEMBERS SEEKING ELECTION

Fred Gloade: Fred is currently assisting First Nations on various management issues. His approach to culture and modern management practices allows Indigenous organizations to advance quickly to problems and potential resolutions.

Along with performing Elder Services, he is currently Co-Chair for the Saint Vincent de Paul housing initiative exploring Indigenous housing in the Ottawa area. Previously he was on the board of three non-profit organizations, including the Mentorship Aftercare Program which is a non-profit aftercare community program that provides a supportive presence for people leaving both the provincial and federal criminal justice systems in the Ottawa area. He was the Vice-President of Gignul and Madawan Non-Profit Housing Corporations, both committed to a holistic and comprehensive approach to housing that includes those Aboriginal people at risk of losing their housing or those who are currently homeless.

Prior to his retirement he worked in the Services Group for the Truth and Reconciliation Commission (TRC) where he focused on the TB submission that created the Department. Before that he was the Chief Audit and Evaluation Executive for Indian Residential Schools Resolution Canada (IRSRC).

Kami Ramcharan: Kami Ramcharan retired from the Public Service of Canada with over 35 years of service having worked in many roles, with a mix of both regional and headquarters experience. She is a CPA and also has her Masters, Business Administration from the University of Ottawa. She had a very diverse career and while she concluded her career as a Chief Financial Officer, she also held substantive roles in supporting science; diversity and inclusion; and supporting Indigenous programs. Kami has started her next chapter as a consultant with a focus on diversity and inclusion along with supporting departments in financial management and she continues to coach and mentor people to help them achieve success in their careers. She has been a volunteer on the Development Committee with MHI for the past two years.

James (Jim) Stanish: James (Jim) Stanish is a Chartered Professional Accountant and holds a Hon. Business Administration degree from Wilfrid Laurier University. Jim is a values-based executive. His career has focused on providing leadership in the areas of corporate strategy, financial reporting, raising capital, risk management, corporate governance, business transformation and human capital management. Over his 35+ year career, he has worked in a variety of sectors including Software Design & Development, and Contract Manufacturing & Distribution. Jim's naturally collaborative management style has allowed him to develop a track record for aligning people, processes, and technologies to recognize extraordinary organizational results. He is currently active as a part-time CFO and executive coach.

Jim possesses a strong passion for giving back to the community. He is a long-time member of Knox United Church where he serves as member of the Board of Trustees and is a past Treasurer. He has served on the Board of Directors of Redeemer Christian High School in a variety of capacities including Chair and Vice-Chair. He is a Founding Member of the Knox Community Garden Cooperative where he is an avid vegetable gardener and their Treasurer. In addition, Jim has been a member of the FAMSAC team that distributes groceries and supplies to vulnerable families in the Nepean community during the holiday season for the past few years.

When not giving back to the community, Jim enjoys being with his family and staying active gardening, golfing, biking, and learning to play guitar. Jim is excited to be joining the MHI Board of Directors and looking forward to being able to make a meaningful contribution to our community!

Gary Stein: Gary is a lawyer and, until 2022, he was the Executive Director of a not-for-profit community legal organization. He has a Bachelor's degree in Political Science from McGill University, a Master of Environmental Studies from York University and a Bachelor of Laws (LL.B) from Osgoode Hall Law School. From 1990 to 1995, he was in private practice at a Toronto law firm. He joined South Ottawa Community Legal Services as a staff lawyer in 1995, representing low-income and vulnerable clients in housing law, income support appeals and disability-related issues. In 2005, he became the organization's Executive Director. In 2017, after the amalgamation of Ottawa's legal clinics, Gary became the Executive Director of Community Legal Services of Ottawa. He has sat on the executive of the Association of Community Legal Clinics of Ontario and on boards of directors of not-for-profit organizations. Gary is a long-time member of Or Haneshamah, Ottawa's Reconstructionist Jewish congregation.

AUDIT SUMMARY FOR 2023

- Statement of Operations
- Statement of Financial Position
- Statement of Changes in Fund Balances
- Statement of Cash Flows
- Budget for 2022-2023

Multifaith Housing Initiative Statement of Operations

For the year ended October 31

	General Fund				Capital Asset Fund			
	Un- restricted	Community Engagement	Total 2022	Total 2021	Invested in Capital Assets	Capital Reserve	Total 2022	Total 2021
Revenue								
Rental operations (Schedule)	\$ 2,069,813	\$ -	\$ 2,069,813	\$ 1,890,772	\$ -	\$ -	\$ -	\$ -
Summer student contribution	103	-	103	-	-	-	-	-
Other contributions	18,899	-	18,899	48,975	-	-	-	-
Donations (Note 16)	328,907	-	328,907	304,868	-	-	-	-
Interest and investing income (loss)	4,635	-	4,635	8,913	-	(22,616)	(22,616)	(5,594)
Principal membership	8,496	-	8,496	7,389	-	-	-	-
Amortization of deferred contributions assumed from Live Work Play	36,409	-	36,409	36,409	-	-	-	-
Veterans' House Canada	-	-	-	113,833	-	-	-	-
	2,467,262	-	2,467,262	2,411,159	-	(22,616)	(22,616)	(5,594)
Expenses								
Rental operations (Schedule)	1,475,965	-	1,475,965	1,170,940	-	-	-	-
Capital reserve	-	-	-	-	-	47,359	47,359	100,844
Projects	22,725	-	22,725	59,264	-	-	-	-
Insurance	8,166	-	8,166	8,660	-	-	-	-
Marketing and communications	1,092	-	1,092	1,379	-	-	-	-
Fundraising	15,432	-	15,432	58,080	-	-	-	-
Office	78,707	-	78,707	65,615	-	-	-	-
Professional fees	56,573	-	56,573	41,596	-	-	-	-
Salaries and benefits	210,019	185,912	395,931	390,020	-	-	-	-
Veterans' House Canada	-	-	-	113,833	-	-	-	-
	1,868,679	185,912	2,054,591	1,909,387	-	47,359	47,359	100,844
Excess (deficiency) of revenue over expenses before items below	598,583	(185,912)	412,671	501,772	-	(69,975)	(69,975)	(106,438)
Amortization of tangible capital assets	-	-	-	-	(868,823)	-	(868,823)	(724,170)
Amortization of deferred contributions related to tangible capital assets	-	-	-	-	558,964	-	558,964	441,745
Excess (deficiency) of revenue over expenses for the year	\$ 598,583	\$ (185,912)	\$ 412,671	\$ 501,772	\$ (309,859)	\$ (69,975)	\$ (379,834)	\$ (388,863)

Multifaith Housing Initiative Statement of Financial Position

October 31

2022

2021

	General Fund	Capital Asset Fund	Total	Total
Assets				
Current				
Cash (Note 1)	\$ 544,449	\$ 77,947	\$ 622,396	\$ 1,667,261
Accounts receivable (Note 2)	118,081	20,969	139,050	245,809
Prepaid expenses	25,752	-	25,752	21,672
	688,282	98,916	787,198	1,934,742
Investments (Note 3)	104,259	431,550	535,809	499,213
Assets under construction (Note 4)	-	238,062	238,062	200,603
Tangible capital assets (Note 5)	-	35,721,821	35,721,821	36,581,158
	\$ 792,541	\$ 36,490,349	\$ 37,282,890	\$ 39,215,716

Multifaith Housing Initiative

Statement of Financial Position (continued)

October 31

2022

2021

	General Fund	Capital Asset Fund	Total	Total
Liabilities and Fund Balances				
Current				
Bank indebtedness (Note 1)	\$ -	\$ 175,035	\$ 175,035	\$ 174,576
Accounts payable and accrued liabilities (Note 6)	291,407	-	291,407	285,356
Deferred contributions (Note 7)	16,508	-	16,508	604,210
Current portion of promissory notes payable (Note 10)	-	116,000	116,000	66,000
Current portion of mortgages and loans payable (Note 12)	-	236,483	236,483	273,602
Due to Veterans' House Canada (Note 8)	322,937	-	322,937	-
Interfund loan (Note 11)	(383,956)	383,956	-	-
	246,896	911,474	1,158,370	1,403,744
Deferred contributions towards assets under construction (Note 9)	-	177,369	177,369	150,000
Promissory notes payable (Note 10)	-	125,000	125,000	185,000
Mortgages and loans payable (Note 12)	-	9,982,576	9,982,576	11,063,275
CEBA loan	-	-	-	30,000
Deferred contributions related to capital assets (Note 13)	-	19,927,024	19,927,024	20,467,574
Deferred contributions assumed from Live Work Play (Note 14)	236,657	-	236,657	273,066
	483,553	31,123,443	31,606,996	33,572,659
Fund Balances				
Capital reserves (Note 15)	-	358,932	358,932	286,107
Internally restricted for invested in tangible capital assets (Note 15)	-	5,007,974	5,007,974	5,094,968
Unrestricted	308,988	-	308,988	261,982
	308,988	5,366,906	5,675,894	5,643,057
	\$ 792,541	\$ 36,490,349	\$ 37,282,890	\$ 39,215,716

Multifaith Housing Initiative Statement of Changes in Fund Balances

For the year ended October 31

	General Fund				Capital Asset Fund (Note 15)		
	Internally Restricted		Unrestricted	Total 2022	Total 2021	2022	2021
	Capital Fund Reserve	Community Engagement Reserve					
Balance, beginning of year	\$ -	\$ -	\$ 261,982	\$ 261,982	\$ 264,756	\$ 5,381,075	\$ 5,265,392
Excess (deficiency) of revenue over over expenses for the year	-	(185,912)	598,583	412,671	501,772	(379,834)	(388,863)
Invested in capital assets							
Repayments of mortgages payable and promissory notes (Note 15)	-	-	(246,865)	(246,865)	(410,002)	246,865	410,002
Inter-fund transfer (Note 15)	-	185,912	(185,912)	-	(9,244)	-	9,244
Net transfer from Unrestricted to Capital Reserve (Note 15)	-	-	(118,800)	(118,800)	(85,300)	118,800	85,300
Balance, end of year	\$ -	\$ -	\$ 308,988	\$ 308,988	\$ 261,982	\$ 5,366,906	\$ 5,381,075

Multifaith Housing Initiative Statement of Cash Flows

For the year ended October 31	2022	2021
Cash flows from operating activities		
Excess of revenue over expenses for the year		
General fund	\$ 412,671	\$ 501,772
Capital asset fund	(379,834)	(388,863)
Adjustments for		
Amortization of tangible capital assets	868,823	724,170
Amortization of deferred contributions related to tangible capital assets	(558,964)	(441,745)
Amortization of deferred contributions assumed from Live Work Play	(36,409)	(36,409)
	<u>306,287</u>	<u>358,925</u>
Changes in non-cash working capital items		
Accounts receivables	106,759	793,192
Prepaid expenses	(4,080)	(7,268)
Accounts payable and accrued liabilities	6,050	(2,472,615)
Deferred operating contributions	(587,702)	336,816
	<u>(172,686)</u>	<u>(990,950)</u>
Cash flows from investing activities		
Additions to tangible capital assets	(47,441)	(35,231)
Costs incurred towards assets under construction	496	(2,087,344)
Contributions to investments	(36,595)	(52,355)
	<u>(83,540)</u>	<u>(2,174,930)</u>
Cash flows from financing activities		
Additions to deferred contributions related to capital assets	18,414	2,666,913
Additions to deferred contributions assets under construction	27,369	-
Repayment of CEBA loan	(30,000)	-
Repayment towards promissory notes	(10,000)	(60,000)
Proceeds from issuance of mortgages and loans	-	1,963,197
Repayment of CMHC seed loan	-	(200,000)
Repayments towards mortgages and loans	(1,117,818)	(201,002)
Due to Veterans' House Canada	322,937	-
	<u>(789,098)</u>	<u>4,169,108</u>
Increase (decrease) in cash during the year	(1,045,324)	1,003,228
Cash and equivalents, beginning of year	1,492,685	489,457
Cash and equivalents, end of year	\$ 447,361	\$ 1,492,685
Represented by		
Cash	\$ 622,396	\$ 1,667,261
Bank indebtedness	(175,035)	(174,576)
	<u>\$ 447,361</u>	<u>\$ 1,492,685</u>

BUDGET FOR 2022-2023			Note 1
Revenues			
Revenues Associated with Rental Properties			
- The Haven	\$	1,218,209	
- Blake Boulevard		354,394	
- Somerset Gardens		112,968	
- Kent Street		(22,070)	Note 2
Fundraising Activities		187,700	
Other Revenues (interest)		4,500	
Total Revenues	\$	1,855,701	
Expenditures			
Expenditures Associated with Rental Properties			
- The Haven	\$	1,002,171	
- Blake Boulevard		300,400	
- Somerset Gardens		89,400	
- Kent Street		16,275	
Salaries and Benefits		162,300	Note 3
Office Expenses including Veteran House Cost Recovery		18,200	
Bookkeeping, Audit, Legal and other Professional Fees		51,500	
Board Expenses		-	
Membership		3,500	
Total Expenditures	\$	1,643,746	
SURPLUS (DEFICIT)	\$	211,955	
Notes:			
Note 1: These figures represent MHI annual budget for year 2022-23, starting Nov. 1. The budget is subject to change throughout the year as approved by the Board of Directors.			
Note 2: Forecasted revenues for Kent are negative because the building is being emptied and will be sold. The negative amount is related to the expected vacancy loss.			
Note 3: \$259,900 of salaries related to MHI Funds are not included in this line item. This salary money is used mostly for community engagement in the properties as well as with our stakeholders. Also to a lesser extent, this salary money is used for fundraising.			



**VETERANS'
HOUSE CANADA**
HELPING HOMELESS VETERANS



**MAISON DU
VÉTÉRAN CANADA**
SECOURIR NOS VÉTÉRANS SANS ABRI

FOLLOW VETERANS' HOUSE CANADA AT THEIR NEW HOME



@VetsHouseCan



@VetsHouseCan



@VetsHouseCan



@VetsHouseCan



Veterans' House Canada



office.admin@multifaithhousing.ca



(613) 686-1825



404 McArthur Ave., Suite 206
Ottawa ON, K1K 1G8, Canada



www.veteranshousecanada.ca

