MULTIFAITH
Housing Initiative

Annual Report

2025

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Land Acknowledgement

We acknowledge that the work which Multifaith Housing Initiative is called upon to do occurs on the unceded, never-surrendered lands of the Algonquin Anishinabe Nation.

We also recognize that the spirit of this beautiful and bountiful territory stands with us in our wish to provide security through providing affordable housing.

Our History

Multifaith Housing Initiative (MHI) is a grassroots, federally registered charity founded in 2002 when Christian, Jewish, and Muslim communities united with the Roman Catholic Archdiocese of Ottawa to address homelessness and the lack of affordable housing. Starting with one small building downtown, MHI now owns and operates nine communities across the city, making it Ottawa's third-largest affordable housing provider.

In 2024, MHI grew further through an amalgamation with Gloucester Housing Corporation, adding six more communities. Its tenth property, Odenak, is underway at LeBreton Flats.

Vision

The vision of MHI is to lead in developing greater understanding of, and commitment to, the expansion of innovative housing-related solutions within inclusive communities.

Mission

The mission of MHI is to provide and promote safe, affordable, and well-maintained housing in inclusive communities, and to mobilize resources for these purposes.

A Message from Leadership

Executive Director

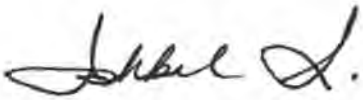
When I joined MHI, I was drawn to its rare coalition of faith communities, private partners, and non-profits working together to deliver real results. MHI's strength lies in its ability to turn values into impact, creating safe homes, stable rents, and communities that last. My focus is on deepening that impact by building responsibly, operating efficiently, and ensuring affordability endures even as pressures rise. Projects like Odenak reflect how we can lead in ways that are sustainable, inclusive, and rooted in partnership. As we look ahead, I see MHI continuing to grow not just in size but in influence, shaping how Ottawa and Canada think about community-based housing. Our mission remains clear: to prove that housing grounded in dignity, collaboration, and long-term stewardship is not only possible but essential.

Ala'a Shadid

President

The year 2025 marked a period of significant transformation for Multifaith Housing Initiative. The successful merger with Gloucester Housing Corporation on December 1, 2025, was a major milestone, expanding MHI's portfolio and strengthening both administrative and governance capacity. The integration doubled staff, bringing finance and housing management in-house, a move that enhanced operational efficiency and long-term sustainability.

Throughout the amalgamation, the Board remained fully engaged, ensuring smooth alignment of policies, protocols, and corporate practices. I extend my gratitude to committee members for their diligence and commitment during this period of change.



Ishbel Solvason

2025 saw a change in leadership as Executive Director Suzanne Le resigned after 12 years of dedicated service. Following a transparent and thorough recruitment process, the Board appointed Ala'a Shadid as Executive Director. Ala'a's strategic insight and leadership are already strengthening MHI's presence as a respected voice in the housing sector.

Alongside these milestones, MHI continued its focus on fundraising, the Odenak development, and ongoing operational enhancements. Thank you to our board, staff, members, donors, Patrons, and tenants for another great year.

Board of Directors

Ishbel Solvason	President
Kami Ramcharan	Treasurer
Mary Donaghy	Secretary
Sue Smarkala	Past president
Andre Asselin	Independent Director
Arlene Wortsman	Independent Director
Arthur Loeb	Independent Director
Bernie Burns	Independent Director
Bijan Safi	Independent Director
Denys Chamberland	Independent Director
Fred Gloade	Independent Director
Gary Stein	Independent Director
Hugh O'Donnell	Independent Director
Saide Sayah	Independent Director
Ala'a Shadid	Ex officio

Committee Chairs

Arlene Wortsman	Development Committee
Kami Ramcharan	Finance Committee
Hugh O' Donnell	Fundraising Committee
Andre Asselin	Property Asset Committee
Bernie Burns	Governance & HR Committee
Fred Gloade	Membership & Outreach Committee

MULTIFAITH
Housing Initiative

STRATEGIC PLAN

Mission Statement:

To provide and promote safe, affordable, and well-maintained housing in inclusive communities, and to mobilize resources for these purposes.

Vision Statement:

To lead in developing a greater understanding of, and commitment to, the expansion of innovative housing-related solutions within inclusive communities.

In support of this mission and vision, we are pursuing the following strategic objectives and initiatives:

Strategic Objective A:

Mobilize and expand our community reach

Initiatives:

1. Engage faith groups and other communities in programming that captures the imagination and passion of its members.
2. Increase the interactions between and among different faith groups and other communities.
3. Identify, share, and promote best practices within faith groups and other communities.
4. Identify and engage champions in faith groups and other communities.
5. Research and leverage existing structures in faith groups and other communities.

Strategic Objective B:

Ensure our long-term sustainability

Initiatives:

1. Manage the funding, construction, and operationalization of new projects.
2. Research and develop competitive staff salaries and benefits packages.
3. Develop and implement a long-range funding plan to support subsidies that MHI extends to its existing tenants.
4. Investigate and implement approaches to the recruitment of, and support to, volunteers and acknowledgement of their contributions.
5. Ensure that the capital expenditure revenue account is adequately funded to meet building maintenance and improvement needs.
6. Strengthen and equip MHI leadership.
7. Enhance our fundraising model, processes, and successes.
8. Promote practices that enhance the engagement of tenants and support their residency.

Amalgamation Overview

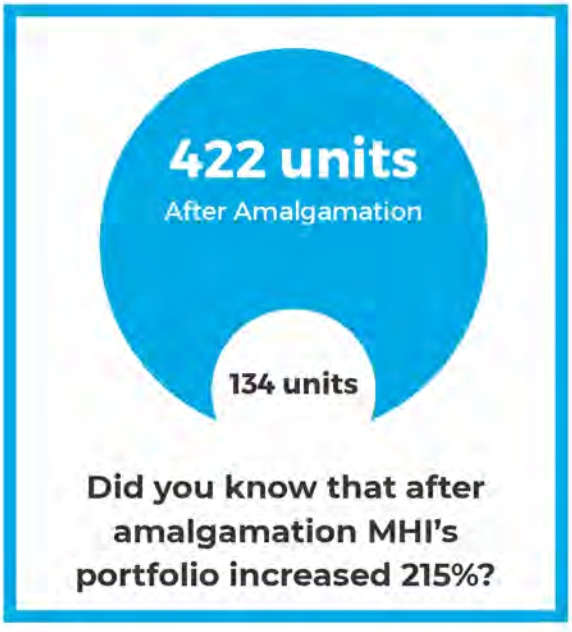
In April 2024, the Boards of Multifaith Housing Initiative (MHI) and Gloucester Housing Corporation (GHC) each passed motions to seek membership approval to amalgamate. The goal was to unite two strong organizations to better address the growing need for affordable housing in Ottawa. A target date of November 2024 was established for legal amalgamation.

Following amalgamation, the new MHI Board created an Implementation Task Force to coordinate transition efforts across all operational areas. The task force focused on ensuring seamless integration of staff, systems, and services, guided by clear accountability, transparent governance, and operational continuity.

Key achievements included consolidating the amalgamated staff to MHI's main office, development of a unified organizational chart, harmonization of salaries and benefits, review and alignment of committee mandates, and the successful consolidation of financial and operational systems.

With the completion of these priorities and the appointment of a new Executive Director, the Task Force concluded its work in May 2025. Ongoing governance and oversight responsibilities now rest with MHI's Board and Committees.

Funding from the Community Housing Transformation Fund and the Ottawa Community Foundation supports a formal evaluation of the amalgamation, led by an external consultant and is scheduled for completion in December 2026.



Did you know that after amalgamation MHI's portfolio increased 215%?

Odenak

MHI will own and operate 133 affordable units within Odenak's total of 608 homes, serving priority populations identified in Canada's National Housing Strategy, including Indigenous peoples, veterans, newcomers, women and children, and adults with cognitive disabilities. The two towers, rising 31 and 36 storeys, will offer a blend of market and affordable units, connected by a central gathering circle that encourages community life.

Odenak incorporates a range of innovative and sustainability-focused features: 37% of units will be fully accessible, all amenity and public spaces will be barrier-free, and the development will be Canada's largest residential zero-carbon community.

Wastewater energy recovery, solar power systems, and LEED Gold level design standards will support long-term efficiency and environmental stewardship.

"Odenak will be a landmark building for the City of Ottawa and serve as a new standard for multiunit residential developments in Canada. Westview is proud to be partnered with MHI, helping the organization to reach their capital campaign goals. We believe strongly that access to safe, healthy and affordable housing is a fundamental basic right for all Canadians, and we're happy to do our small part in helping to achieve that mission." said Seth Richards, Partner & President, Westview Projects, the construction management firm overseeing Odenak.

Named after the Algonquin word for "community," Odenak reflects MHI's commitment to inclusive, sustainable, and connected housing.

Feb. 22, 2024
Land Blessing

Nov. 15, 2024
Groundbreaking

Dec. 31, 2025
West Tower 28 Floors
East Tower 22 Floors

Fundraising at a Glance

Odenak Capital Campaign

MHI's Odenak Capital Campaign continues to advance toward its fundraising goal of $1.6 million. Once completed, MHI will own and operate 133 units within Odenak, 30 units permanently dedicated to Indigenous individuals and families. Funds raised through the campaign will ensure long-term affordability by providing rent subsidies averaging $300 per month.

To-date, more than $1 million has been raised, leaving approximately $600,000 to reach the goal. Each contribution moves MHI closer to welcoming tenants at the completed Odenak housing community, a safe, inclusive space that will celebrate Indigenous culture, and uphold the right to housing for all. Every dollar counts and we encourage you to donate what you can by scanning the QR code below.

SCAN HERE

United We Dream Concert Series

MHI is the beneficiary of a series of fundraising concerts organized by several United Churches across Ottawa. With concerts held throughout 2025 and more scheduled for 2026, the series has become both an important funding source for the campaign, but also an enjoyable evening out for many MHI supporters.

Tulipathon

Tulipathon 2025 reached an exciting milestone, raising a record $126,788 and surpassing the goal of $125,000. This year also saw the highest number of donations in the event's history, reflecting the deep generosity and commitment of MHI's supporters. Every dollar raised goes directly toward providing rent subsidies for tenants who need a bit of extra help each month.

New this year, several corporate sponsors joined the event, helping make it more family-friendly and lively with on-site entertainment. A full list of sponsors is highlighted on the last page of this document.

Holiday Giving Campaign

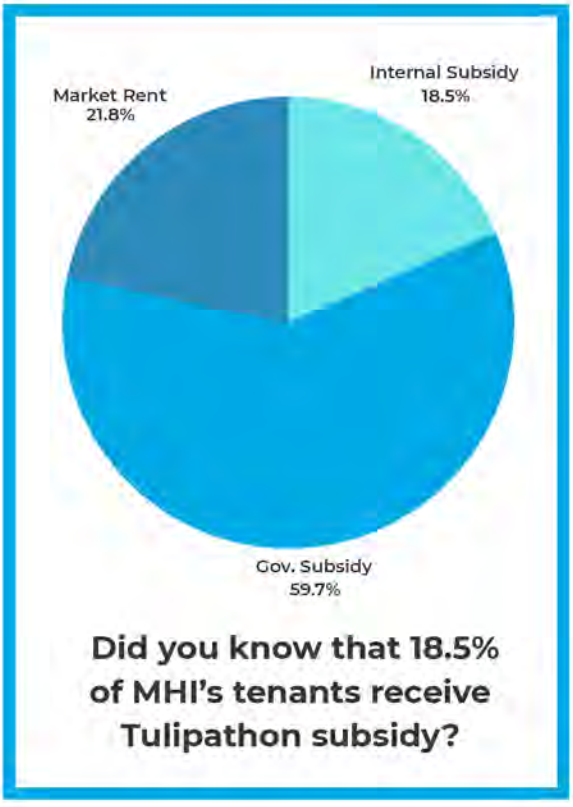
Launched on National Housing Day, MHI's Holiday Giving Campaign offered an exceptional double match opportunity. The David Loeb Foundation and the Wesley M. Nicol Foundation each provided $15,000 to launch the challenge, and donor generosity fulfilled both matches within a week. Two additional $10,000 contributions, from an anonymous donor and a Donor Advised Fund at the MakeWay Foundation, extended the impact. In total, the campaign raised $144,156. A true demonstration of MHI's slogan "Communities Building Communities."

Westview Projects Inc.

Westview Projects, the construction management firm overseeing Odenak, demonstrated a deep commitment to advancing affordable housing. In addition to making their own contribution, Westview Projects hosted a breakfast meeting for key project suppliers, providing an opportunity to learn more about MHI, Indigenous homelessness, and the broader impact of the Odenak development. Their coordinated outreach inspired remarkable generosity, resulting in over $200,000 to the Capital Campaign.

Housing Management

Following the amalgamation, MHI undertook a thorough review of its housing management policies to ensure consistent, effective, and equitable practices across all communities. The Tenancy Policy was updated to provide transparent, fair, and uniform procedures for all tenants, supporting clear expectations and consistent application throughout the portfolio.



Did you know that 18.5% of MHI's tenants receive Tulipathon subsidy?

Operational processes were strengthened alongside these updates. Parking management was standardized, introducing paid visitor parking and active monitoring at all sites to ensure fairness and curb misuse. Subsidy administration moved fully in-house, with renewals processed in line with each tenant's move-in date and documentation verified in person, reducing errors and improving efficiency. Arrears management was enhanced through regular monthly notices and structured payment agreements, providing tenants with clear options to address balances without resorting to eviction.

Together, these initiatives strengthened operational efficiency, enhanced tenant engagement, and ensured that MHI's growing portfolio continues to be managed with fairness, consistency, and care.

Heat Pump Retrofit Project

Capital funding for the Carver Place heat pump retrofit was delivered through a stacked model coordinated by EnviroCentre's Retrofit Accelerator, with contributions from Natural Resources Canada (NRCan), Canada Mortgage and Housing Corporation (CMHC) and Federation of Canadian Municipalities (FCM). While EnviroCentre secured the full funding package, the CMHC and FCM agreements are held directly with MHI. Project implementation was carried out by 1-Click Heating and Cooling and O'Reilly Brothers Ltd., who completed the installation of new heat pumps and associated building upgrades.

To ensure long-term performance validation, Carleton University's School of Engineering and Design is conducting post-project monitoring. Their research will provide quantitative data on energy savings and greenhouse gas reductions, forming the quality-assurance baseline for evaluating both short- and long-term outcomes.

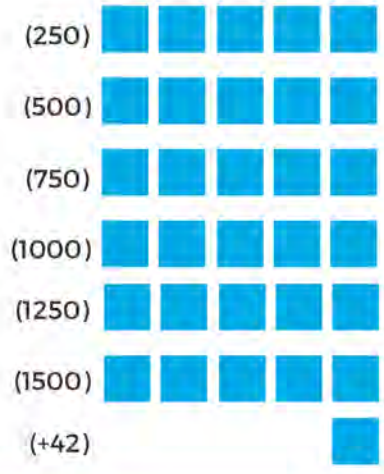
In addition to the heat pump retrofit, low-flow toilets were installed at Carver Place to improve water efficiency. Tenants at Somerset Gardens and Blake House also received energy-efficient refrigerators, provided at no cost to MHI, through EnviroCentre's Energy Affordability Program.

Funding Programs

MHI continued to advance long-term asset stewardship through strategic funding applications. Under the City of Ottawa's COCHI Year 7 Capital Repairs program, MHI secured funding to replace shingles, eavestroughs, and soffits at 2676 Innes Road, with work scheduled to begin in early 2026. MHI also applied to the COCHI Transitional Operating Fund to complete Building Condition Assessments across the East End properties, ensuring informed planning and proactive maintenance for the expanded housing portfolio.

These initiatives support the durability, safety, and sustainability of MHI's housing communities for the years ahead.

Did you know MHI fulfilled 1,542 work orders in 2025?



Our Community

In 2025, the Community Engagement Team strengthened tenant engagement across all MHI communities, including the newly amalgamated East End properties. Early engagement in the East End included meet-and-greets, needs assessments, and community BBQs to build connection and introduce tenants to MHI's model.

A wide range of programs, including youth clubs, senior wellness activities, cultural arts workshops, language classes, fitness programs, and tenant-led initiatives, supported community building, skill development, and well-being.

Major celebrations such as Eid, Rosh Hashanah, and Christmas, along with spring clean-ups and summer movie nights provided tenants with the opportunity to connect with one another.

Ongoing tenant support programs, including bi-weekly meat distribution, weekly bread delivery, and tenant-led activities, remained vital. Significant grant funding from federal, municipal, and private sources enabled continued growth in programming, while local businesses and member faith groups contributed substantial in-kind support.

70+

2,700+

Did you know that in 2025 over 70+ volunteers contributed more than 2,700 hours to MHI?

National Housing Day

MHI marked National Housing Day 2025 with a gathering that highlighted culture, leadership, and community partnerships in the work of creating affordable housing.

The event opened with The Stone Singers, whose drumming and songs offered a traditional welcome to the land. Grandmother Irene followed with an Indigenous blessing focused on the importance of land and home.

This year's keynote address was delivered by Reverend Dr. Teresa Burnett-Cole (Haudenosaunee), who spoke about belonging and power of communities that care. Her reflections connected cultural teachings with the shared work of building inclusive housing.

Greetings from the Prime Minister were presented by MP Bruce Fanjoy, reaffirming the federal government's commitments to affordable housing.

The City of Ottawa's message, prepared by Mayor Mark Sutcliffe and delivered by Councillor Laura Dudas, outlined the city's current housing priorities and recognized the essential role of community organizations.

MHI's Executive Director, Ala'a Shadid, spoke on the theme "Communities Building Communities," emphasizing that MHI's developments are built through partnerships, generosity, and collective effort.

National Housing Day 2025 brought together diverse voices and perspectives, underscoring the shared responsibility of creating a city where everyone has a safe, stable place to call home.

Financial Summary

The 2025 fiscal year marked a significant transition for MHI following amalgamation and the alignment of a new fiscal year-end to August 31st. After a shortened financial period, the first consolidated 12-month operating budget for the amalgamated organization was developed and approved ahead of the new fiscal year, providing stability and clarity for operations.

Throughout the year, the Finance Committee worked closely with the Director of Finance to align financial policies, implementing an interim Financial Directive while advancing the development of a comprehensive Financial Policy and long-term investment strategy. A new external auditor, Welch LLP, was selected through a competitive process , and the Finance Committee met monthly to monitor financial performance, risk, and sustainability, supporting strong financial stewardship as MHI continues to grow.

Statement of Operations

MULTIFAITH HOUSING INITIATIVE

SCHEDULE 1

FOR THE PERIOD FROM THE DATE OF AMALGAMATION, DECEMBER 1, 2024 TO AUGUST 31, 2025

	RGI	Fiona	Somerset	Blake	The Haven	Total
Revenue						
Gross rents	$ 1,353,790	$ 378,661	$ 88,857	$ 279,202	$ 922,976	$ 3,023,486
Rent subsidy	1,324,904	90,805	-	-	-	1,415,709
	2,678,694	469,466	88,857	279,202	922,976	4,439,195
Parking and laundry	112,993	18,445	295	3,953	38,722	174,408
	2,791,687	487,911	89,152	283,155	961,698	4,613,603
Expenses						
Property insurance	74,971	10,710	2,975	7,735	29,156	125,547
Contracted services	373,684	34,532	2,384 -	42,310	209,088	661,998
Utilities	189,902	15,631	- 7,842	40,594	76,784	322,911
Mortgage and loan interest	105,546	87,763	271	48,420	184,055	425,784
Municipal taxes	462,195	92,878	13,472	5,624	10,638	579,177
Repairs and maintenance	46,462	1,826		326	12,307	61,192
	1,252,760	243,340		145,009	522,028	2,176,609
Net rental income before amortization	1,538,927	244,571	75,680	138,146	439,670	2,436,994
Less amortization of capital assets net of amortization related to deferred contributions	(841,816)	(51,494)	(12,568)	(24,323)	(152,381)	(1,082,582)
Excess of revenue over expenses (expenses over revenue)	$ 697,111	$ 193,077	$ 63,112	$ 113,823	$ 287,289	$ 1,354,412

Statement of Financial Position

MULTIFAITH HOUSING INITIATIVE
STATEMENT OF FINANCIAL POSITION
AUGUST 31, 2025

	General			Capital Reserve Fund			
	RGI	AHP	Total	RGI	AHP	Total	Total
ASSETS							
ASSETS							
Cash	$ 181,206	$ 327,043	$ 508,249	$ 1,252,136	$ 148,894	$ 1,401,030	$ 1,909,279
Short term investments (note 5)	-	31,300	31,300	-	-	-	31,300
Accounts receivable (note 4)	257,551	181,099	438,650	-	-	-	438,650
Prepaid expenses	88,118	32,267	120,385	-	-	-	120,385
	526,875	571,709	1,098,584	1,252,136	148,894	1,401,030	2,499,614
LONG-TERM INVESTMENTS (note 5)	-	-	-	983,403	261,756	1,245,159	1,245,159
TANGIBLE CAPITAL ASSETS(note 6)	3,071,039	22,371,608	25,442,647	-	-	-	25,442,647
ASSETS UNDER CONSTRUCTION (note 7)	-	22,402,732	22,402,732	-	-	-	22,402,732
	$ 3,597,914	$ 45,346,049	$ 48,943,963	$ 2,235,539	$ 410,650	$ 2,646,189	$ 51,590,152
LIABILITIES AND FUND BALANCES							
CURRENT LIABILITIES							
Accounts payable and accrued liabilities (note 12)	$ 314,802	$ 1,564,431	$ 1,879,233	$ -	$ -	$ -	$ 1,879,233
Payable to City of Ottawa	25,175	-	25,175	-	-	-	25,175
Deferred revenue (note 8)	71,715	234,672	306,387	-	-	-	306,387
Interfund advances without interest (note 11)	(36,014)	(2,007,661)	(2,043,675)	1,699,533	344,142	2,043,675	-
Current portion of promissory notes payable (note 10)	-	45,000	45,000	-	-	-	45,000
Current portion of long-term debt (note 13)	721,924	392,342	1,114,266	-	-	-	1,114,266
	1,097,602	228,784	1,326,386	1,699,533	344,142	2,043,675	3,370,061
LONG-TERM DEBT(note 13) ***CONSTRUCTION***	2,095,926	9,504,497	11,600,423	-	-	-	11,600,423
LOAN PAYABLE(note 7) ***PROMISSORY NOTES***	-	8,578,071	8,578,071	-	-	-	8,578,071
PAYABLE(note 10) ***DEFERRED CONTRIBUTIONS***	-	83,000	83,000	-	-	-	83,000
TOWARDS ASSETS							
UNDER CONSTRUCTION(note 9)	-	13,074,847	13,074,847	-	-	-	13,074,847
DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS(note 14)	-	9,738,455	9,738,455	-	-	-	9,738,455
DEFERRED CONTRIBUTIONS LIVE WORK PLAY(note 15)	-	133,496	133,496	-	-	-	133,496
	3,193,528	41,341,150	44,534,678	1,699,533	344,142	2,043,675	46,578,353
FUND BALANCES							
Unrestricted	151,197	646,771	797,968	-	-	-	797,968
Capital Reserve Fund	-	-	-	536,006	66,508	602,514	602,514
Invested in capital assets	253,189	3,358,128	3,611,317	-	-	-	3,611,317
	404,386	4,004,899	4,409,285	536,006	66,508	602,514	5,011,799
	$ 3,597,914	$ 45,346,049	$ 48,943,963	$ 2,235,539	$ 410,650	$ 2,646,189	$ 51,590,152

Statement of Changes in Fund Balances

MULTIFAITH HOUSING INITIATIVE

STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCES

FOR THE PERIOD FROM THE DATE OF AMALGAMATION, DECEMBER 1, 2024 TO AUGUST 31, 2025

	General			Capital Reserve Fund			
	RGI	AHP	Total	RGI	AHP	Total	Total
Rental operations (Schedule 1)	$ 2,791,687	$ 1,821,916	$ 4,613,603	$ -	$ -	$ -	$ 4,613,603
Donations	-	197,346	197,346	-	-	-	197,346
Capital subsidy	-	-	-	70,000	-	70,000	70,000
Grants	-	29,954	29,954	68,705	-	68,705	98,659
Amortization of deferred contributions from Live Work Play	-	27,307	27,307	-	-	-	27,307
General Fund contribution (note 16)	-	-	-	171,145	18,970	190,115	190,115
Investment income	-	-	-	27,229	16,285	43,514	43,514
Miscellaneous	5,744	14,934	20,678	-	-	-	20,678
	2,797,431	2,091,457	4,888,888	337,079	35,255	372,334	5,261,222
Rental operations (Schedule 1)	1,252,760	923,849	2,176,609	-	-	-	2,176,609
Capital expenditures	-	-	-	560,734	199,128	759,862	759,862
Office and administration	194,430	201,620	396,050	-	-	-	396,050
Contribution to Capital Reserve Fund (note 16)	171,145	18,970	190,115	-	-	-	190,115
Salaries and benefits	553,322	447,869	1,001,191	-	-	-	1,001,191
	2,171,657	1,592,308	3,763,965	560,734	199,128	759,862	4,523,827
Excess of revenue over expenses (expenses over revenue) before items below	625,774	499,149	1,124,923	(223,655)	(163,873)	(387,528)	737,395
Amortization of capital assets	(841,816)	(488,654)	(1,330,470)	-	-	-	(1,330,470)
Amortization of deferred contributions related to tangible capital assets	-	239,670	239,670	-	-	-	239,670
	(841,816)	(248,984)	(1,090,800)	-	-	-	(1,090,800)
Excess of revenue over expenses (expenses over revenue)	(216,042)	250,165	34,123	(223,655)	(163,873)	(387,528)	(353,405)
Fund balances, beginning of period	620,428	3,754,734	4,375,162	759,661	230,381	990,042	5,365,204
Fund balances, end of period	$ 404,386	$ 4,004,899	$ 4,409,285	$ 536,006	$ 66,508	$ 602,514	$ 5,011,799

Statement of Cash Flows

MULTIFAITH HOUSING INITIATIVE

STATEMENT OF CASH FLOWS

FOR THE PERIOD FROM THE DATE OF AMALGAMATION, DECEMBER 1, 2024 TO AUGUST 31, 2025

CASH FLOWS FROM (USED IN):	
OPERATING ACTIVITIES	
Excess of expenses over revenue	$ (353,405)
Adjustments for:	
Amortization of tangible capital assets	1,330,470
Amortization of deferred contributions related to tangible capital assets	(239,670)
Amortization of deferred contributions assumed from Live Work Play	(27,307)
Change in fair market value of investments	(26,127)
	683,961
Changes in non-cash working capital items:	
Accounts receivable	75,711
Prepaid expenses	15,875
Accounts payable and accrued liabilities	997,264
Deferred revenue	108,683
Payable to City of Ottawa	25,175
	1,906,669
INVESTING ACTIVITIES	
Costs incurred towards assets under construction	(13,159,131)
Contributions to investments	(15,659)
	(13,174,790)
FINANCING ACTIVITIES	
Additions to deferred contributions towards assets under construction	7,730,517
Repayments and forgiveness of promissory notes	(8,000)
Advance of Construction loan	5,591,807
Repayment towards mortgage	(1,124,874)
	12,189,450
INCREASE IN CASH	921,329
CASH AT BEGINNING OF YEAR	987,950
CASH AT END OF YEAR	$ 1,909,279

Operating Budget 2025-2026

All Properties

	Budget 2024-25	Actual 2024-25	Var 2024-25	Budget 2025-26
Revenue	**9 months**	**9 months**	**9 months**	**12 months**
Rental Income	2,920,083	3,023,486	103,403	4,377,763
Parking	153,900	174,408	20,508	211,200
Donation (net)	150,000	197,346	47,346	254,050
Subsidy Income	1,464,894	1,415,709	- 49,185	1,219,245
Grant - Community Development	-	29,954	29,954	-
Miscellaneous Income	152,888	20,678	- 132,210	39,264
Amort of Def Contribution assumed from LWP	-	27,307	27,307	-
	4,841,765	4,888,888	47,123	6,101,521
Expenses				
Salaries and Benefits	1,017,101	1,001,191	15,910	1,460,594
Utilities	349,867	322,911	26,956	418,801
Maintenance Contractor Services	633,227	661,998	- 28,771	683,347
Repair & Maintenance Supplies	64,041	61,192	2,849	65,418
General Administrative Expenses	271,316	396,050	- 124,734	300,192
Insurance Properties	123,714	125,547	- 1,833	147,959
Municipal Taxes	513,830	579,177	- 65,347	703,179
Amortization & Interest on Loan	1,534,737	1,516,584	18,153	1,602,587
Transfer to Capital Reserve Fund	279,268	190,115	89,153	316,616
	4,787,101	4,854,765	- 67,664	5,724,294
Common Expenses net of Revenue	**54,664**	**34,123**		**377,228**

Patrons

MHI's Patrons play a vital role in strengthening relationships between the organization and the wider community in 2025. Patrons served as ambassadors, helping elevate MHI's visibility, expand networks, and support key events and fundraising initiatives throughout the year. Their participation in community gatherings, faith-based outreach, and special events enhanced public awareness of MHI's mission and contributed to deeper engagement with stakeholders.

Religious Patrons

Rev. Dr. Anthony Bailey
Rabbi Menachem Mendel Blum
Donna Boisvert
Rev. Dr. Teresa A. Burnett-Cole
Rev. Dianne Cardin
Archbishop Marcel Damphousse
Imam Ziad Delic
Rev. Fred Demaray
Rev. Dr. Karen Dimock
Elder Albert Dumont
Rabbi Steven Garten
Cantor Jason Green
Sister Jean Goulet
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Sister Barbara Lois Helms
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Dr. Sheema Khan
Rao Nanduri
Carl Nicholson
Dr. Aisha Sherazi
David Spring
Nazira Tareen
David Zackrias
Marianne Wilkinson

Sponsor Acknowledgement

Tulipathon

Presenting Sponsor	Natasha Hall & Associates – Cooperators
Family Fun Zone Sponsor	BLG
Reception Sponsor	Archdiocese of Ottawa-Cornwall

Community Champions

A Everest Locksmith	Go! Pest Control
DanCan Electric	HVAC Maximum Heating and Cooling
Fotenn Planning + Design	Meridian
Giant Wholesale Distributors	Sunshine Snow Service

Community Engagement

Alterna's Community Granting Program

Catherine Donnelly Foundation

City of Ottawa Cultural Funding

New Horizons for Seniors

Ottawa Community Foundation

Traquair Family Foundation

United Church of Canada Foundation (Seeds of Hope)

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